

**IMPROVING THE LAND DELIVERY SYSTEM FOR THE URBAN  
POOR – A CASE STUDY OF KUMASI**

by

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fulfilment of the requirements for the degree**

of

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## DECLARATION

I hereby declare that this submission is my own work towards the M.PhIL and that, to the best of my knowledge it contains no material previously published by another person nor material which has been accepted for the award of any other degree of the university, except where due acknowledgement has been made in the text.

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Any errors, substantial or marginal which may be found in the text are mine.

## ABSTRACT

Urban land development has always been and still is a problem facing the world in general and Africa in particular. Throughout history, the competition for natural resources has made people to move and converge at areas where these resources are abundant. Rural-urban migration plays a vital role in this direction. The resultant effect is that several urban areas have expanded and continue to grow thus providing fertile grounds for land use conflicts. The environmental effects of this continuous movement of people from the rural areas to the urban centres are illegal developments at unapproved sites leading to slums and squatter settlements. The urban poor live with many deprivations such as access to employment, land, adequate housing and infrastructure, social protection, lack of access to health, education and personal security. They survive through their own initiative and yet most of their initiatives are deemed illegal.

Three slum areas and a squatter settlement were randomly selected within the Kumasi Metropolitan Area. The areas were chosen based on the multi-ethnic and socioeconomic background and the type of residential properties they occupy. Four Hundred respondents being residents were purposively selected from the four suburbs. Eight government institutions connected with land delivery were also selected for the study. The grand sample size for the study was the multi-stage sampling involving a three stage sampling procedure. Interviewing and questionnaire schedules were adopted as data collection technique for the study.

Institutional capability to help the urban poor was discovered to be constrained by inadequate staffing, poor remuneration and monitoring. It was also realized that there is no programme which is developed to cater for the land needs of the urban poor. In most

cases the housing projects and others that are developed as low-cost are beyond the reach of the urban poor.

Based on the strength of the findings of the study, it was concluded that the housing situation of the urban poor should involve all interest groups especially the institutions connected with land management and seek to identify and solve problems before they arise. There should be a policy (on the part of the government) to introduce the urban poor into the formal land market. This can be done in two ways. Firstly, there is the need to increase the supply of land for the urban poor through the provision of site and services. The second intervention is to increase the effective demand for land for the urban poor. It has been argued that subsidizing the poor is not sustainable. To increase effective demand for the urban poor, there is the need for community-based organization and increasing savings and providing access to finance.





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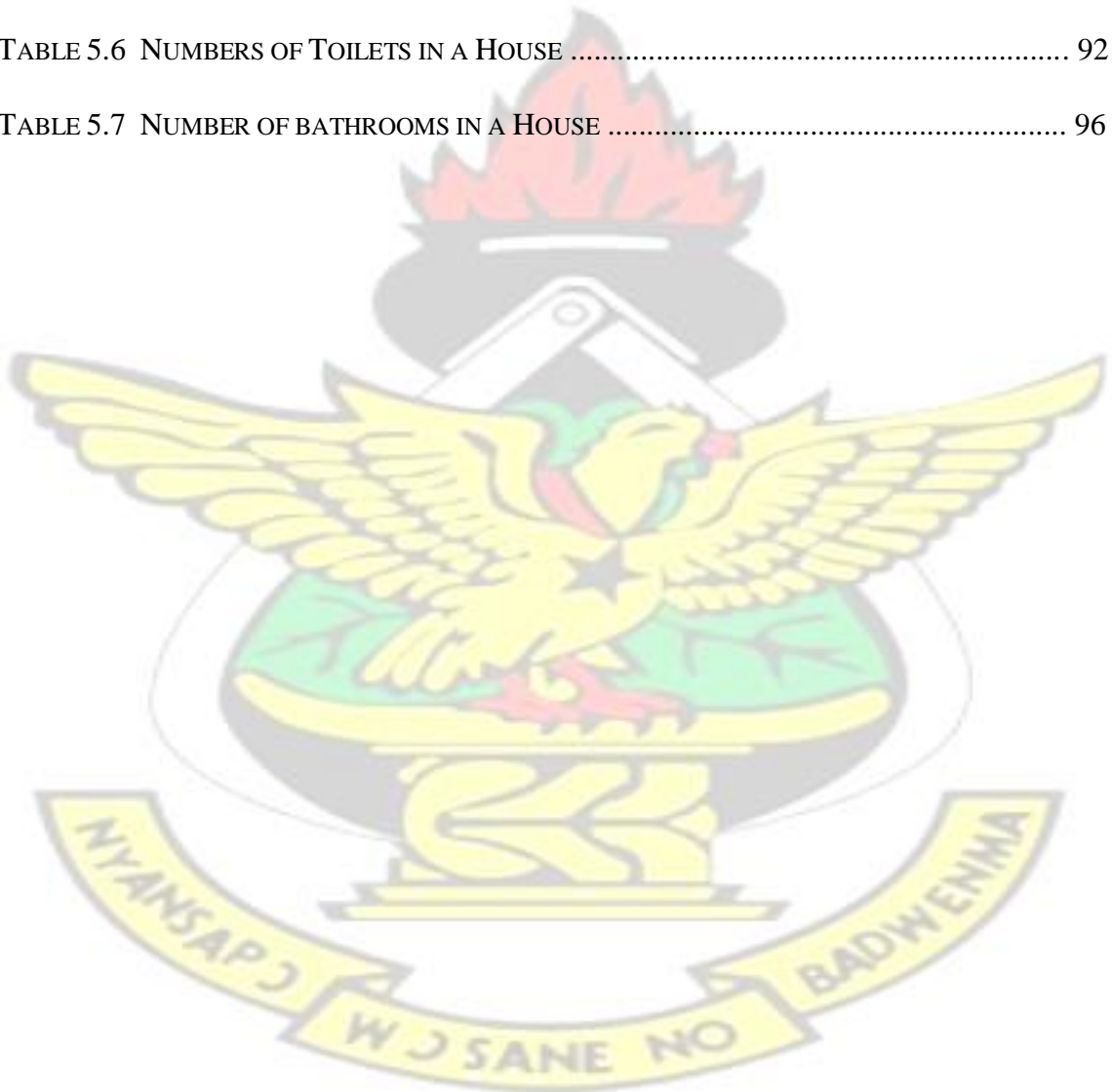
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## LIST OF ACRONYMS

ALS	Asantehene's Land Secretariat
BHC	Bank for Housing and Construction
BRRI	Building and Road Research Institute
CF	Common Fund
CG	Capitation Grant
DACF	District Assembly Common Fund
DHPR	Department of Housing and Planning Research
ECG	Electricity Company of Ghana
ERP	Economic Recovery Programme
FCUBE	Free Compulsory Universal Basic Education
FE	Financial Encumbrance
FGBS	First Ghana Building Society
GLSS	Ghana Living Standards Survey
GOG	Government of Ghana
GPRS	Ghana Poverty Reduction Strategy
GSS	Ghana Statistical Service
HFC	Home Finance Company
IGF	Internally Generated Fund
IRS	Internal Revenue Service
KMA	Kumasi Metropolitan Assembly
KNUST	Kwame Nkrumah University of Science and Technology
KP	Kumasi Polytechnic
KTC	Kumasi Traditional Council
KTI	Kumasi Technical Institute
KVIP	Kumasi Ventilated Improved Pit
LAP	Land Administration Project
LC	Lands Commission
LP	Land Policy
LRD	Land Registration Division
LSA	Land Sector Agencies
LTR	Land Title Registry
LVD	Land Valuation Division
MDA's	Ministry Department Agencies
MDG	Millennium Development Goals
MOFA	Ministry of Food and Agriculture
MOH	Ministry of Health
MP	Member of Parliament
NDC	National Democratic Congress
NGO's	Non Governmental Organizations
NLP	National Land Policy
PAMSCAD	Programme of Action to Mitigate the Social Cost of Adjustment
PNDC	Provisional National Defence Council
PVLMD	Public and Vested Land Management Division

OASL	Office of the Administrator of Stool Lands
SAP	Structural Adjustment Programme
SMD	Survey and Mapping Division
SHC	State Housing Corporation
SIC	State Insurance Company
SIF	Social Investment Fund
SS	Statistical Service
SSNIT	Social Security and National Insurance Trust
TCPD	Town and Country Planning Department
WHO	World Health Organization
WB	World Bank
WC	Water Closet
UNDP	United Nations Development Programme



## LIST OF STATUTES

Administration of Lands Act, 1962 (Act 123)

Ashanti Stool Lands Act 1958 (Act 25)

Conveyancing Decree 1973 (NRCD 175)

Internal Revenue Act 2000 (Act 592)

Kumasi Town boundary ordinance 1902 (CAP 143)

Local Government Act 1993(Act 462)

Lands Commission Act 1994(Act 483)

Land Title Registration Law 1986 (PNDCL 152)

Lands (Statutory Way Leaves) Act 1963 (Act 186)

Land Title Registration Law 1986 (PNDCL 152)

National Building Regulation 1996 – LI 1630

National Development Planning (System) Act 1994 (Act 480)

Office of the Administrator of Stool Lands Act 1994(Act 481)

Public Conveyancing Act, 1965 (Act 302)

Rent Act 1962(Act 220)

State Lands Act, 1962 (Act 125)

Survey Act, 1962 (Act 127)

Town Planning Ordinance 1951 (CAP 84)

## CHAPTER ONE

### INTRODUCTION

#### 1.1. BACKGROUND TO THE PROBLEM

“Rapid population growth and its concentration in cities around the world constitute a crucial element affecting the long-term outlook for humanity” (UN-HABITAT, 2003).

Urban population in particular is growing at a faster rate than the rural population. For instance, it is estimated that by 2030, the rural population of the less developed countries will grow at only about 0.1 per cent per annum (UN-HABITAT, 2003). Most urban dwellers that are not capable of taking advantage of the opportunities presented by this rising population will become poor.

In Africa, it said that, the continent has the world’s highest urbanization rates of about 4 per cent, almost two times faster than Latin America and Asia. According to the UNHABITAT (2003), 37 per cent of the total population of the continent lives in cities and that by 2030 the urban population is expected to rise to 53 per cent of the total population. The pattern of this phenomenon is not different in Ghana. For example, Ghana’s population as at the 2000 population census stands at 18.9 million which is an increase of 53.8 percent over the 1984 population figure of 12.3 million (Ghana Statistical Service (GSS), 2002). This represents an annual growth rate of 2.7 percent per annum. Urban growth on the other hand averaged 3.6 percent (5.3 percent for Accra and 3.0 percent for other urban areas). In 2000, 43.8 percent of the population lived in urban areas (Population and Housing Census, 2000). This is almost about half the total population. It is believed that this figure is much higher as the population has grown more by 2007.



The impact of these trends is the urbanization of poverty especially in developing countries. Poverty in developing countries which has for a long time been associated with rural areas has increasingly become urbanized. It is estimated that between 40 and 80 per cent of urban dwellers in the world are living in poverty, with very little or absolutely no access to shelter, basic urban services and social amenities. In Africa, it is estimated that 41 per cent of urban residents live in poverty with two out of five of these residents living in circumstances deemed to be life and health threatening and that the most persistent poverty and widest gap remain in Sub-Saharan Africa (UN-HABITAT, 2003).

The effects of urbanization of poverty on access to land and housing is seen in the light of rising social needs which will exceed the tax base and the resultant shortage of public funds to finance service provision. This in itself will lead to scarcity of urbanized/serviced lands and the subsequent over-appreciation of urban land and inevitably the non-affordability by the urban poor. This will in turn imply illegal or irregular land occupations and high cost of living resulting in increased urban poverty (Cenecorta & Smolka, 2000)

Urban poverty is a multidimensional phenomenon. The urban poor live with many deprivations. Their daily challenges may include;

- limited access to employment opportunities and income,
- inadequate and insecure housing and services,
- violent and unhealthy environments,
- little or no social protection mechanisms, and

- limited access to adequate health and education opportunities.

But urban poverty is not just a collection of characteristics; it is also a dynamic condition of vulnerability or susceptibility to risks. ([www.worldbank.org/urban/poverty.htm](http://www.worldbank.org/urban/poverty.htm)).

In rural and urban areas of Ghana, growing population, the diminishing supply of land, intra-regional migration and urbanization have contributed strongly to a growing demand for land throughout the country. These pressures have resulted in inflationary increases to the price of a piece of land and property; uncertainty in the land delivery system, lack of transparency and distortions in the land market. Corruption and the failure of the public land agencies to develop and implement policies and regulations to improve the land management have undermined national and international investor confidence in the land and other sectors of the economy. Perversely the situation has arisen of rapid rising land prices especially in Accra and Kumasi which is having an inflationary impact on land market, compounding existing social and environmental problems and reducing access to land to only wealthy residents and expatriate Ghanaians (LAP 2000).

The poor housing conditions of most urban dwellers and the environmental problems are reflection of poverty. Houses are poorly built, overcrowded, lack of service facilities such as electricity, water, roads and poor drainage system. This range of land use problems which are associated with the low income groups deserves attention by the city authorities. The rural-urban migration results in rapid population growth in the urban areas which leads to increase in housing stock and urban services. This continuous movement by the migrants often leads to illegal developments at unapproved sites leading to slums and squatter

settlements. To reduce some of these problems, human settlements should be controlled and well managed by the city authorities. This calls for effective urban policies which could go a long way to contribute to reduction in incidence of urban poverty.

It is evident that urban poverty grew after the economic recovery and structural adjustment programmes, as the groups most affected were the redeployed and the retrenched workers and the urban unemployed. The urban poor in most cases have a harsh life; they live in slum areas, and have poor sanitation, unreliable water supply and have poor nutrition.

## **1.2. STATEMENT OF THE PROBLEM**

One of the significant constraints faced by governments in the cities of developing countries and in Ghana in particular has been the failure to ensure the delivery of affordable land for the low income groups to meet their housing needs (Sandhu, 2004). Rapid urbanization has brought in its wake challenging demand for urban land and as the urban areas expand, agricultural lands are continuously being converted into residential and commercial developments to the detriment of the urban poor. There is growing mismatch between the supply and demand for urban land. This has resulted in spiralling land prices and speculations in the land markets further constraining the urban poor legal access to residential land regardless of how minimal their land needs may be (Sandhu, 2004).

It has since been recognized that formal land markets conditioned by formal land delivery systems have been unsuccessful in providing affordable land to the urban poor (UNCHS, 1996). Formal land markets and land delivery systems tend to serve the rich who can afford the high land prices, leaving the urban poor to obtain land in the informal land markets.

Meanwhile, there is no doubt the urban poor continue to play important role in the urban economy and therefore recognizing that their existence in urban areas forms an integral part of cities in developing world, it becomes imperative that alternative ways and means are devised to ensure access to affordable urban land (Sandhu, 2004). Access to land and security of tenure for the urban poor thus become significant in creating inclusive cities that cater for the need of all income groups.

In Ghana, despite the existence of several laws passed to regulate and control development in urban areas, there are illegal constructions and other activities which do not conform to planning schemes. Efforts by government agencies to manage these problems are inadequate due to lack of logistics and human resources. The immigrants in Kumasi often live at the periphery of the city such as waterlogged areas and wet lands. The poor majority grouped themselves in such areas creating congestion, slums and illegal settlements. These structures were built without title to land and approved building permits due to the problems of land acquisition and the bureaucratic bottlenecks in the processing of building permits. Poverty related issues have long been of critical concern to the Government of Ghana. The number one item on the Millennium Development Goals (MDG) is eradicating extreme poverty and hunger. Accordingly, it is expected that by 2015 the proportion of people whose income is less than one dollar per person is to be reduced by half. According to the Ghana Poverty Reduction Strategy (GPRS), the national poverty level is to be reduced from 39% in 2000 to 32% in 2004. The Government through economic reforms has implemented a number of programmes aimed at poverty alleviation. Some of the programmes were the Economic Recovery Programme (ERP) and the Structural Adjustment Programme (SAP) implemented during the PNDC/NDC regime. Thus, in an effort to better identify poverty



issues for redress, government has also initiated a number of policies and undertook programmes and projects especially aimed at assisting the poor and vulnerable sectors of the population to improve their standard of living. Such policies, strategies and programmes include:

- the Programme of Action to Mitigate the Social Cost of Adjustment (PAMSCAD) in 1986
- the Current Free Compulsory Universal Basic Education (FCUBE)
- the District Assembly Common Fund (DACF)
- the National Poverty Reduction Programme with its component Social Investment Fund (SIF), and
- the Land Administration Project (LAP)

Non-governmental organizations (NGOs) and donor support have also contributed towards poverty reduction in Ghana by their initiatives aimed at helping the poor in society especially women and the vulnerable in society. A critical assessment of the policies, programmes and strategies adopted by the government and non-governmental organizations has revealed that, the efforts made at poverty reduction has been piecemeal, adhoc and often of short term duration without a mark of success. There has been the creation of new institutions and District Assemblies, the District Assemblies Common Fund (DACF), etc; poverty is still entrenched in the society. It is in the light of the short coming of the various interventions in tackling the poverty situation that the study seeks to investigate the role that land delivery systems can play in enhancing access to land by the urban poor.

### **1.3. OBJECTIVES OF THE STUDY**

The main goal of this study is to investigate the role of the land delivery institutions in reducing urban poverty levels in Kumasi. Specifically the following objectives have been set:

1. To identify the nature and characteristics of poverty with respect to land access and development
2. To assess the land delivery institutions and their approaches with respect to urban poor and their ability to improve access to land within the Kumasi Metropolitan Area (KMA)
3. To examine the problems encountered in the land delivery system.
4. To propose and recommend alternative management strategies to enhance access to land by the urban poor

#### **1.4. RESEARCH QUESTIONS**

1. What is the nature and characteristics of urban poverty with respect to access to land and development?
2. What approaches do land delivery agencies adopt to ensure that the urban poor have equal access to land?
3. What problems are encountered by land delivery agencies in their quest to ensure access to land for the urban poor?

#### **1.5. JUSTIFICATION FOR THE STUDY**

Increased access to land and efficient land delivery system can reduce urban poverty thereby fulfilling the MDGS. Secondly, the vulnerable groups in urban areas with regard to access to land and control of productive resources coupled with the imperative to earn

more income in the face of rising cost of living calls for a revaluation of their access to productive resources such as land to enable them play this role effectively.

Their marginalisation by the formal institutions and their consequent resort to informal institutions has implications for production, income levels and family welfare as well as the overall growth of the national economy. Informal access to land by the poor has served to fill the gap created by formal land delivery institutions. Until the formal land delivery institutions measure up to the demands of the poor, informal access which are highly patronised by the poor in urban areas constitute a potential which ought to be examined to ascertain their role of providing land to the poor.

Finally, the study would assist academicians and trainers to strategize to improve the management skills of the land delivery institutions to effectively communicate and address the needs of the urban poor.

#### **1.6. SCOPE OF THE STUDY**

The study covers developments along the water courses and slum areas within the Kumasi Metropolis where the urban poor live. A comprehensive study was undertaken in three slum areas and a squatter settlement within Kumasi. Simple random sampling was adopted for the raw data used in the study.

Kumasi was chosen for the study because it is the second largest city in Ghana and its geographical location makes it more attractive to migrants. Aboabo, Akwatialine and Anloga were chosen due to the presence of multi-ethnic and socio-economic background of the residents, and the type of buildings they occupy. The only squatter settlement studied

is located at Asokwa behind Cocoa Marketing Board sheds (now being used by Reshiga- a cocoa buying company as their warehouse). The study covers only Kumasi, but it is important to note that its findings could be applied to any urban town in Ghana.

### **1.7. ORGANISATION OF THE REPORT**

The rest of the report is organized as follows:

Chapter two contains a review of literature on the topic. Chapter three presents the land tenure system and land market in Kumasi. Chapter four presents the research methods and methodology of the study. Chapter five deals with the analysis of research data and chapter six concludes with the summary of findings, conclusions and recommendations.

### **1.8. LIMITATIONS OF THE STUDY**

The information gathered for the study is a representative of the problem at hand; it was not able to cover all areas the author wished. This is due to the limitations enumerated below;

- There was the problem of time frame and inadequate funds. This study is expected to be completed within a given time frame, but considering collecting data from four different settlements, the time frame was inadequate. This called for the use of the simple random sampling method for the data collection. The source of funding was the inadequate postgraduate thesis grant. However, the author managed to complete the project work with help from family and friends.
- The unwillingness of the respondents to give information about their housing conditions. Landlords feared to give information because most of them are



illegal squatters or do not have approved development and building permits.

Likewise, the tenants feared that, they would face ejection from their landlords. This compelled the author to spend much time to explain the objectives of the study before they responded.

- Lack of data from the land delivery institutions. There was no data on migration, population growth, land dispute and the land market in general. The author had to resort to articles and seminar reports for data which was mainly based on projections. A contact was made to the Kumasi office of the Statistical Service for population census reports.
- Lastly, some chiefs and some officials of the land delivery institutions were not co-operative during the study.

Despite these limitations, the author was successful in carrying out the study. This was done through frequent visits to the study area and the assistance I received from my supervisor and friends. The study is a true representative of the conditions in the area sampled for the survey.

## **CHAPTER TWO**

### **LAND MANAGEMENT SYSTEMS AND ITS IMPACT ON URBAN POVERTY**

#### **2.1. INTRODUCTION**

This chapter discusses the emerging view on land services delivery which is increasingly recognizing the importance of access to land by the economically poor in poverty reduction programmes. Key issues discussed in this chapter include, land delivery system, principles of good land administration, the concepts of urban poverty and characteristics and nature of urban poverty.

#### **2.2. THE LAND DELIVERY SYSTEM**

Land with all its potential must be provided in the right quantity for the right use at the right place and at the right price. Service providers in land service delivery may be categorized broadly under key thematic areas as they affect the entire spectrum of the land development process. These are legal services, adjudication services, land surveying services, valuation services, estate management services, real estate financial services, planning services, construction services etc. These services are provided by the private sector and others by the public sectors some of which are provided by individuals and others by institutions. This study is limited to public sector land service delivery institutions.

Larbi (2006) defines quality land service delivery as the most efficient and cost – effective response time (real time) used by a service provider in responding to client's requests or attending to clients needs. It may also be the maximum desirable time used by a service provider to meet a client's request at the least cost. This implies the optimum combination

and use of resources to achieve a desired end. Larbi (2006) identified five dimensions of client request for land services. These are

- Decision making sometimes within critical time – bound limits, involving huge sums of money;
- Confirmation of tenure/ownership;
- Recording of land transactions, ownership and tenures
- Adjudication of rights and title to land in cases of disputes; and ▪ Analysis and research

Specific services that clients may require include the following:

- Existing information about parcels of land through searches
- Preparation of cadastral/parcel plans
- Recording of land transactions in official records
- Registration of deeds affecting land
- Registration of title
- Valuation services for all purposes such as stamping of land documents, to meet financial obligations and registration requirements; sales, rentals, taxation ▪ Request for consent for mortgage, subleases, assignments etc.
- Request for concurrence to stool/skin land transactions;
- Request for leases over state lands; and
- Requests for planning permission, environmental and building permit.

The response time in declining with these requests and for decisions to be communicated to the clients determines the efficiency and effectiveness of the service delivery system. In

order to provide the type of service needed by clients the basic information about land units must be available. This means there must be a large – scale accurate and up to date documentation of land units in maps and records. Such land information system forms one of the major infrastructures for an efficient and effective land service delivery system. (Larbi, 2006).

The conditions for successful quality land service delivery as noted by Larbi (2006) are

- Appropriate legal framework
- Quality human resource base; well – trained human resource, results oriented, client focused and adequately remunerated,
- Good infrastructure
- Appropriate policies for data sharing
- Ease of storage and retrieval of information
- A good working environment
- Quick resolution of dispute eg commercial/fast track courts and
- A listening and learning organisation – an organisation that provides opportunities for ploughing back clients and staff constructive suggestions into the organisation's development and goals. Gambrah (2002) identified three duplications in the current land service delivery. These are;
  - Deeds Registration vrs. Title Registration,
  - Site inspection by the LSAs,
  - Preparation of plans by SMD and T&CPD.

### **2.3. PRINCIPLES OF GOOD LAND ADMINISTRATION**



The purpose of this section is to formulate a framework for appropriate land administration in the study area.

### **2.3.1. Definition, Role and Components of Land Administration**

The UN – ECE (1996) guidelines describe land administration as: “processes of recording and disseminating information about the ownership, value and use of land and its associated resources. Such processes include determination of rights and other attributes of the land, the survey and description of these, their detailed documentation and the provision of relevant information in support of land markets.

Muggenhuber (1998) defines land administration as” overall term for functions provided by land registry, cadastre, valuation and others which are influenced and controlled by the state.” Manthorpe (1998) adds to Muggenhuber’s definition the components of national mapping, land use, lawyers, estate agents, etc and clients. All these definitions indicate that land administration encompasses the “cadastre”. Nevertheless, viewing a cadastre even in its simplest form as being multi – purpose (Larsson, 1991).

It is well recognized that land administration systems are essential to promote security of tenure, improve access to land, promote sustainable economic development, reduce poverty, support environmental management and to support national development in general (Larsson, 1991, Hensen, 1994; IFAD, 1995, Williamson; 1997). Further, Brzeski (1998) suggests that “changing ownership in productive investments as well as consumption assets is a critical factor in sustaining economic growth. Land and property

(real estate), therefore, serves in an economy as a factor of production, an object of consumption, and an investment vehicle for storing wealth”.

Williamson (1997) explains that, the debate has shifted from the question of whether land administration systems are important, to what constitute an appropriate system from a technical, legal, institutional, administrative, economic and social perspective for each particular country. The point of departure here is that though the actual constituent's features of the administrative systems vary between countries, it is possible to formulate a general, logical framework based on generic principles that underline the best practices and attendant features. The following sections, therefore try to identify these principles under four broad headings, - land tenure, utility of system, cadastral infrastructure and external conditions.

#### **2.3.1.1. Land Tenure**

The term Land Tenure implies the various laws, rules and obligations governing the holding and /or ownership rights and interest in land. The system provides a superstructure within which the rights and interests are exercised or left dormant in the case of development and transfer of land. (Kasanga, 1988). Land tenure defines the relationship between individuals and group of individuals in which rights and obligations with respect to land are specified (Talle, 1990; Bromley, 1991; Birgegard, 1993). Land tenure systems include the entire scope of tenure relationships and as such set the framework for implementing land policy and land related objectives (GTZ, 1998). International conventions such as Agenda 21 (UNCED – Conference, Rio, 1992) Habitat II Conference (Istanbul, 1996) and World Food

Summit (Rome, 1996) have taken note of the importance of land tenure in land administration and land development.

The GTZ (1998) study provides a detailed account of how deficiencies in land tenure systems hinder economic growth, poverty alleviation, environmental preservation, employment, socio – political stability and participation. Failure to redistribute land and uncertain rights affect both alleviation of poverty and protection of resources. It is well recognized that land issue is also a power issue. When people with economic and political power amass large areas of land, they further develop their power and can skew politics in their favour. The urban and rural poor are thus left marginalized, unable to participate in both political and economic change. To support economic growth, poverty alleviation and participation, land tenure systems should;

- Ensure fair distribution of land
- Ensure secure rights over land
- Cater for diversified functions of land
- Support participation and economic integration of all sectors of societies, and
- Clarify and define uniformly the aspired ownership model (or property regime)

The evaluation for successful tenure systems as identified in the GTZ (1998) study are:

- **Certainty of law and reforms:** Legal security for the transfer and use of land institutional enforcement of claims must exist, whilst the law must be unambiguous, clear reliable.
- **Role of law and human rights:** The law should ensure that decision – making and

land administration processes are transparent and controllable, thus limiting the arbitrariness of government and private activities and should ensure institutional enforcement of legal claims.

- **Participation in the design of tenure systems:** Different actors and interest groups should be involved in the formulation of reformed legislation in order to reflect the complexities and differentiation of current land tenure.
- **Meaning of property:** Property should be uniformly defined and codified in the constitution where codification is done hand in hand with other related public laws such as family law and inheritance law.

#### 2.3.1.2. Utility of the System

This refers to the number of applications the system supports. This is particularly important with respect to the cost of its development and operation. The broadening role of land administration as due to the changing humankind – land relationship driven by global drivers such as sustainable development, globalization, urbanization, economic reform and technology (Williamson and Ting, 2001).

Larsson (1991) further argued that these activities require detailed information about ownership, occupation and use of land that land administration is able to provide. “Transparency will facilitate community confidence and understanding of the processes, facilitate community input and smooth the way for any cultural and social adjustments which may emerge” (Monteah, 1996). Fourie (1998) explains further that in terms of who should manage or control land administration, there is global support for decentralization



to local levels as a way to increase local participation, transparency and accountability. The Bathurst Declaration on Land Administration for Sustainable Development (UN – FIG, 1999) recommends improving security of tenure for all areas including those under customary or informal tenure.

#### **2.3.1.3. Cadastral Infrastructure**

Cadastral infrastructure is the entire set of instruments for the development, operation and maintenance of land administration. This includes organizational, legal, financial and technical arrangements. The aspired tenure model should meet exactly the kind of infrastructure required to ensure the objectives of land administration. Other thoughts on infrastructure identified by Feder and Nishio (1998) indicate that introduction of an improved or modern cadastral system, if not properly done, can produce undesirable and unattended outcomes such as inequity and poverty. It may provide opportunities for land grabbing from the socially weaker groups by those who are better informed, are more familiar with formal process and have better access to officials and financial means to undertake procedures for registration.

#### **2.3.1.4. Relevant External Conditions**

Certain external conditions influence the operation and maintenance of land administration systems. These conditions may be political, economical or social. Political conditions relates to the general policy environment including governance, institutional, financing, inter–ministerial co-ordination, privatisation and poverty alleviation. These include the

general legal framework, the party manifestos and the constitution. Important factors identified as those dealing with government commitment, quality and stability of policies. Ratanabirabongse et al (1998) indicate that one of the difficulties experienced in Thailand land Titling Project, was the failure of the Thai Parliament to pass valuation legislation. This affected the progress of the valuation component of the project.

In Ghana, there is no law regulating the practice of Estate Agency. The failure of this is affecting Estate Agency practice in the country. Economic conditions relates to the way the national economy operates such as trade liberation, privatization, financial markets and land markets. Since a land market operates in the general economic environment, it may be constrained by or benefit from it.

Feder and Nishio, (1998) noted that a land administration system would not be economically viable, unless certain conditions exist. These prerequisites are identified as;

- Reasonably, well – functioning, financial markets that can extend long – term credits when land is used as collateral should exist
- Clear incentives to increase output per unit area, through land improvement, in terms of economic opportunities should be available
- Demand for land transactions should be sufficient
- Laws and regulations for land registration should be socially acceptable, provide clear incentives to register, define clear procedures and should be simple.

Social conditions, which may have a bearing on a land administration system, include demographic changes, mobility and social values.

Needham, Kruijt and Koenders (1993) have noted that a reduction in size of households may lead to significant increases in separate dwellings, land use and a more differentiated housing market. Rural – urban migration and social values, such as preference for separate co – habitation, may equally lead to increased demand for housing and land use. Increased society awareness about issues such as relating to the environment is also important in shaping land administration.

Some of the conditions may be changed, whilst others may be difficult or impossible to change. Those that can be changed, prior to implementation, should be changed.

However, those that may be difficult or impossible to alter, have to be accepted as such e.g. political and traditional beliefs and culture. Land administration have to be designed in such a way that the system is able to operate under such conditions and adapting to them as they change.

### **2.3.2. Unification of Customary and Formal Land Rights**

Dale and Mc laughlin, (1999) define customary rights as rights held under customary law or tenure. The latter refers to unwritten law, assumed to be well – known by a social group where the ultimate or allodial rights to land are usually held. Formal rights refer to rights held under statutory law where all the rules and regulations are written and codified. Issues discussed under unification are the justification, structure of registry and the process of unification.

#### **2.3.2.1. Justification**

Literature on formalisation indicates that benefits fall under three components;

- Fiscal (taxation, income for government, facilitation of credit etc)
- Juridical (security of tenure, facilitation of transfers and dispute settling etc)
- Regulatory/Planning land to land use planning and public administrations etc)

Recent studies in Africa attest that formalisation can be achieved through:

- **Security of tenure:** Ouedraogo et al. (1996) noted that land rights in Burkina Fasso, were found to be generally quite stable and secure in the absence of formal land titles. Payne (2001) argues that while perceived security of tenure is a precondition for investment, full titles are not the only means of achieving acceptable levels of it.
- **Connection between title and benefits:** Payne (2001), Firmin – Sellers and Sellers, (1999); Ouedraogo et al (1996) have observed that there is little apparent connection between private titles and improvements in productivity, investments, access to formal credit, public revenue and efficiency and equity of land markets. Coclough (1991) arguing that where there are serious markets imperfections, liberalization can actually make matters worse and that under such conditions the market itself is the problem to address. This suggests that provision of titles alone is not sufficient to achieve improvements in benefits if other supporting instruments are inadequate or non – existent.
- **Process of Privatization:** Lastarria – Cornhiel, (1995) has observed that when informal land is privatised, most of the land rights become concentrated in the hands of a minority and that the less clear or indirect rights, such as women and poor minority groups were severed. Payne (2001) reports that, the World Bank



land titling programmes in Tanzania became a process of registering the more powerful and influential land owners at the expense of the poor. Firmin Sellers and Sellers (1999) report a similar finding in case of Cameroon. Caution is therefore advisable in effecting major changes in tenure systems in order to minimize market distortions.

- **Nature of tenure systems:** Payne (2001) and Dujon, (1997) report that the tenure systems, especially customary, are based on a wide range of cultural and historical influences, and sustain a broad range of needs including social and food security. In addition, Payne (2001) and Dubois (1997) have noted that if each form of tenure has its advantages and disadvantages, the best alternative tenure is the one that builds on the existing form rather than replacing one with another. In countries where formal and customary tenure co – exist, unification offers the possibility to build on existing customary tenure.

#### **2.3.2.2 Structure of Registry**

A registry is recording/systems of rights, use and value of land. Nichol, (1993) has observed that registries record only ownership, some interest and parcel information. If land rights are secure and the records are easily accessible, the rights may be transferred easily and facilitate the economic use of land. Bugaerts and Zevenbergen (2001) point to the need to know who owns the land, on which activities take place as a way to provide legal protection. The registry should cater for all kinds of rights related to land and all land resources, not just records of parcel boundaries, ownership and a limited set of interest, as in the traditional registries (Riddel and Palmer, 1999). Once the property right is established, then the holder assumes access to certain uses or functions of land. The

property right may carry with it certain obligations, such as tax or conservation requirements (Mulolwa, 2002).

### **2.3.2.3 Process of Unification**

Process of unification is based on adapting indigenous land rights to modern circumstances and follows Mathieu's approach (cited in Dubios)

- Progressive -tenure practices, regulations and institutions should adapt to stakeholders' needs and wishes.
- Selective- registration for instance may not first concern all tenure rights but only those related to transactions
- Pragmatic, supporting and improving rather than replacing existing practices and
- Continuous learning process, to allow for experimentation, confidence building and maturation of effective policies.

### **2.3.3. Organisational Structure**

Institutions are inextricably bound up with normative considerations, that is why they cannot be constructed mechanically like a hydroelectric dam (Uphoff, 1986) and much still remains to be done in the design of institutions (Serageldin 1995). De Toro and McCabe (1997) emphasize that organisations should rely more heavily on horizontal or process management. It is impossible to create a process and customer – centred organisation if people are measured and rendered in a traditional fashion (Hammer, 1990).

Therefore, a radical change from traditional personality – based top – down, command – control hierarchies to flatter, process and team – oriented structures will be required. (Chang and Powell,1998). However, Uphoff (1986) recommends a learning process for

local institutional development. Building on existing accepted institutions and roles are more preferable than creating new ones. Legal framework, decentralization and staff re – orientation are necessary to support any sustainable change in an organisation. For decentralization to be effective, it should not only involve a change in structures but should also delegate authority, and control of technical, financial and human resources. Re – orientation involves both structural and behavioural aspects and helps the bureaucracy become more clients – oriented.

#### **2.3.4. Culture and Human Resources**

Culture defines the general atmosphere of an organisation, the rules and regulations for awarding performance, for employee development and internal and external interaction.

It also includes employee backgrounds, skills, motivation and aspirations. Literature abounds with revelation that many IT changes have failed not because of technology but because of cultural difficulties. Covey (1996) emphasize that the only way to have an enduring competitive advantage is to create a culture that continuously produces the next technology by promoting learning and innovation. There should be a move towards promoting leadership, teamwork, empowerments, entrepreneurship and risk taking.

Uphoff (1986) indicates that for training to be effective within an organisation, it should not be concentrated in a few individuals, and should be directed at problem solving. Goss, (1991) found out that the culture of decentralization and employee involvement promotes innovation, motivation and performance and creates an environment of ownership. Management support is needed in cultural transformation. Changes in organisational culture should also entail changes in overall human resource management. Availability of

skilled manpower is necessary for successful implementation of any technological change. Developing countries should seriously look at improving working conditions, which include career promotion, employer – worker relations and financial incentives. Improving technology or training and education is not a sufficient condition to retain staff, when promotion paths are unclear or blocked, relations are suppressive and financial rewards are minimal.

#### **2.4. URBAN POVERTY**

The urban poor usually live with many deprivations such as inadequate access to employment opportunities, land, housing and basic infrastructure. In addition, social protection, health, education and personal security become a luxury and very difficult to access by these class of urban dwellers. Land for housing is competitively demanded in urban areas where a growing number of poor people live. Within the urban economy, the cost of land for shelter, economic enterprises and for provision of basic service is rapidly increasing. Typically, the demand for settlement is always in excess of the supply of suitable land. Migrants are the worst affected as they find it difficult to get safe, secure and affordable land. These have primarily resulted from poor policies inappropriate legal framework and weak land administration system. Akrofi (2006;) observes thus “Many poor people have no choice but to take what land they can get through informal or illegal means. Conditions in poor areas of cities are unsafe and unhealthy, services are inadequate and people face a continual threat of eviction.



### **2.4.1 Urbanization**

Migration and the creation of towns began in Africa before the arrival of the colonial rulers. Prime factors leading to migration were wars, the creation of nations and trade (Toure et al 1992), (Fadayomi et al 1992). Economic functions such as trading and handicraft manufacturing necessitated the creation of towns which subsequently developed as capital cities or administrative, cultural or religious centres for the growth of kingdoms. These centres became important meeting places for different ethnic and social groups where new values and ideas were generated and propagated (Toure et al 1992).

According to Toure (1992) a dominant feature of population dynamics was a series of internal and international migrations all over the continent. A case in point is the exploitation of natural resources in the coppered belt region of Zambia and gold in the Western Region of Ghana.

### **2.4.2. Rural – Urban Migration**

The poor are increasingly migrating from the rural areas to settle in urban areas due to absence of income generating opportunities and poor agricultural productivity in the farming communities. It is expected that very soon majority of mankind will live in the cities. A clear case of this exodus as given by Adarkwa and Owusu Akyaw (2001) is that, the 1998 land use plans for Kumasi were all exceeded due mainly to rapid population growth and massive influx of people from various parts of the country. These factors however also contributed to the attainment of metropolitan status.

According to Butterworth and Chance (1981), common push factors that encourage the rural-urban migration are lack of sufficient productive agricultural lands, absence of alternative employment opportunities, sanitation and medical services, poor educational facilities and in some instances a lack of security and natural disasters. The presence of these opportunities relatively acts as pull factors in the urban areas hence the attraction. Bjerren (1971) however points out that the decision as to whether a person will migrate or not is a personal choice and conditioned by the attitudes and social values of the particular individual.

A rapidly growing population, decreasing soil fertility and land fragmentation due to inheritance practices creates an imbalance between the rural population and the economic resources available (De Wit. 1998). This causes an influx of the rural poor into urban areas in search of new livelihood which tends to create pressure on urban land and subsequently the emergence of informal settlements. In Lesotho as reported by Sembajire and Makatsjane (1992), Massive Rural Exodus and the shifting of population from the highlands to the low lands resulted in serious congestion in the urban centres. This was attributed to population pressure on land, declining agricultural production and increasing poverty amongst rural households. Selabalo (1997) cites the landlessness factor as a major reason for the migration of people from rural areas of Lesotho into informal settlements within peri-urban areas. It is there envisaged that the rural-urban migration phenomenon will continue for sometime to come and the best thing policy makers can do in the interim is to remove the bottlenecks in formal land delivery systems and incorporate the needs of the rural poor migrants who constitute majority of the urban poor.

The migrant population was previously dominated by men but with time female representation has increased. There are few alternatives open to women in rural areas especially where agriculture is commercialized and mechanized (Lastaria – Corhiel. 1995). Women do not usually find employment as itinerant labourers to the extent that males can. Hence for women, the city becomes the surest way and most available source of employment. Blacakden (1999) puts it that “women are largely unskilled and more poorly educated than men in sub-Saharan Africa. They are not therefore able to find secured employments. Most women migrants thus end up as domestic servants or with informal jobs. The plight of the urban poor is therefore much pronounced with the case of women, who constitute a substantial portion of the informal population.

In Ghana, the issue of migrant labour is commonly identified with children as reported by the Ghana Statistical Service (2003). This is reflected in the number of street children in most of the large cities. The rate of rural – urban migration is quoted high even though it is a well – known fact among the rural communities and prospective migrants that a large number of the urban poor are unemployed. The world development report observes that countries that have distributed rural property equitably before urbanizing have developed more democratic societies than those that put assets in the hands of a relatively few rural elites (World Bank 2003; 84). By this view point countries that concentrate land in the hands of a few rich urbanize prematurely, educate a few and develop undemocratic societies. Poelhekke (2000) describes such societies as undergoing hyper growth which is characterized by rapid population growth through migration and natural causes, an economy heavily dependent on the informal sector with widespread poverty and

widespread informal housing areas, basic problems of the environment and public health become difficult governance issues.

Durand Lassevue (1998) summed up the issue of urbanization and urban poverty by noting that “the high rate of urbanization coupled with the general worsening of economic crises that most West African States experienced lead to a dramatic deterioration in living conditions in most urban areas. Governments are rarely able to satisfy the demand for formal land and housing at prices affordable to majority of the urban community.

#### **2.4.3. Search for Shelter**

There are many ways through which poor people find accommodation in urban areas. It may be through building or buying a shack in an illegal settlement (Hardoy and Satterthwaite, 1995). Others may rent a room – a cheap boarding house or in a house in an informal settlements. Whole families or group of friends may share just one room to keep down cost. Others may live and sleep in public places, parks, in front of shops, railway stations and other such places. The urban poor will always want to find accommodation within easy reach of where income can be earned but when this is not possible they would want to live in places where they can easily travel to their place of work.

The urban poor who cannot afford urban land and housing are forced into informal settlements, thus breaking the urban planning laws (Sida and Swedesurvey, 1998), Payne, 1997; Davies and Fourie, 1999). Informal settlements are overcrowded in most urban areas with appalling consequences as far as housing and sanitation are concerned. The overcrowding is especially critical in the peri – urban areas where the majority of the urban



poor reside. Mitullah and Kibwana (1998) argue that informal settlements are characterized by poor locations, low incomes, high population densities, housing constructed largely with temporary materials, poor sanitary conditions, minimal or non – existent services and quasi – legal tenure.

Budlender (1992) cautioned that the landless and homeless will never accept their state and that if the law is in conflict with their basic and fundamental needs all they can do is to break the law. Rapid urbanization has placed the urban poor in situations where their struggle for survival is constantly in conflict with formal laws.

Land for informal settlements may be acquired in several ways. Firstly, land may be acquired through a group of families organising an invasion in which land is occupied without the consent of the legal owner (Hardoy and Satterthwaite, 1995; Cross et al 1994). Areas chosen for invasion are carefully selected. These are normally areas where squatters are likely to encounter little resistance as the land may belong to the state, abandoned or its owners have died intestate. Secondly, land may be acquired through quiet encroachment where a few households move onto a wasteland, river bank or some other vacant site (Hardoy and Satterthwaite, 1995). Thirdly, permission to build a house may be received from the landowner or the person or family who traditionally has the right to give such permission (Hardoy and Satterthwaite, 1995).

These arrangements may include defective land tenure from the original landowner to the sub divider, defective tenure conveyed from sub divider to buyer, subdividing in an area where it is not a permitted land use or failure of the sub divider to adhere to subdivision regulations concerning minimum lot size. In all the above cases the urban poor have to

break one rule or another to meet their basic need for shelter. As a result, the urban poor live in a constant threat of eviction and have no secure tenure besides their settlements lack basic urban services.

#### **2.4.4. Services**

Informal settlements have serious problems. First is the problem of lack of tenure security, which leads to lack of public services like water, sanitation, policing and emergency services. Secondly, inhabitants are not eligible for formal loans to develop their homes or to start or expand a business since their illegal land site is not registered and therefore cannot be accepted as collateral (Hardoy and Satterthwaite, 1995).

Again Hardoy and Satterthwaite (1995) have noted that informal settlements usually develop in small clusters dotted around the urban area, consequently it is expensive to extend infrastructural facilities to these areas. Informal settlements are found in swampy areas, hillsides and unsuitable environments.

The Global Urban Observatory of the United Nation Centre for Human Settlement (UNCHS, 1997) observed that in Sub – Sahara Africa 62.8% of the urban population have no water connection to their homes, 31% do not have safe potable drinking water located within 200m of their dwellings, 57.5% lack electricity, 87.1% lack sewerage and 89.2% lack telephones in their homes. Thus the urban poor lack basic services and they survive through their own initiative, yet these utilities are deemed illegal.

The urban poor get water from unauthorized sources such as rivers and illegal dry wells or water drawn illegally from the main water lines. Electricity is often obtained by illegal

connections from nearby power lines. Unhygienic food supplies are obtained from scavenging the garbage of the richer residents or from rubbish deemed unhealthy for human consumption by food inspectors. Thus the urban poor therefore find themselves in a vicious cycle as indicated in **Figure 2.1**

## **2.5. CAUSES OF URBAN POVERTY**

Poverty is a multi-dimensional issue and the phenomenon cannot be attributed to a simple cause. Elimination of poverty means identifying the root causes of the phenomenon and applying appropriate solutions to eradicate it. Some of the factors responsible for poverty in society are:

- (i) Inadequate access or control over income-generating assets is a contributory factor to poverty. Individuals and households need to generate some income to overcome the poverty syndrome. The urban poor is disadvantaged with regard to access to land for farming and housing.
- (ii) High illiteracy rates among the urban poor limits their access to productive information and interaction with the political process. These factors could result in an endemic social and political marginalization of poor households.
- (iii) High fertility and rapid population growth tend to perpetuate urban poverty by increasing pressures on productive resources, social services and employment opportunities.
- (iv) Degradation of the environment through poor cultural practices induces poverty at both the rural and urban areas with its attendant negative effects.

- (v) Inappropriate governance systems and structures leading to social strifes and corruption which tend to retard development assistance aimed at reducing poverty at all levels.
- (vi) Unequal allocation and ownership of resources leading to uneven distribution of income and wealth causing pronounced disparities in poverty situation.
- (vii) Spiritual attachment to unproductive cultural norms and traditional believes which contributes to consolidating poverty amongst particular groups of people.
- (viii) Absence of opportunities for personal growth and development is synonymous to poverty.

## **2.6. VICIOUS CYCLE OF POVERTY**

Human poverty is high among the growing population in sub-Sahara Africa. Mabogunje (1992) sees human poverty as “The denial or deprivation of opportunities and choices to live a long, health, creative life and to enjoy a decent standard of living, freedom, dignity, self-respect and the respect of others”. In assessing the intensity of poverty, Butterworth and Chance (1991) report that the urban poverty means struggling to meet and maintain the basic physiological needs of food, water, shelter, temperature regulation and safety. They posit that to the urban poor, education and social advancement for their children is secondary. This results in a vicious cycle of poverty for the urban poor.

Figure 2.1 shows a vicious cycle of poverty for the urban poor as portrayed by Burkey (1993). He explains that increased urban population leads to pressure on urban land such

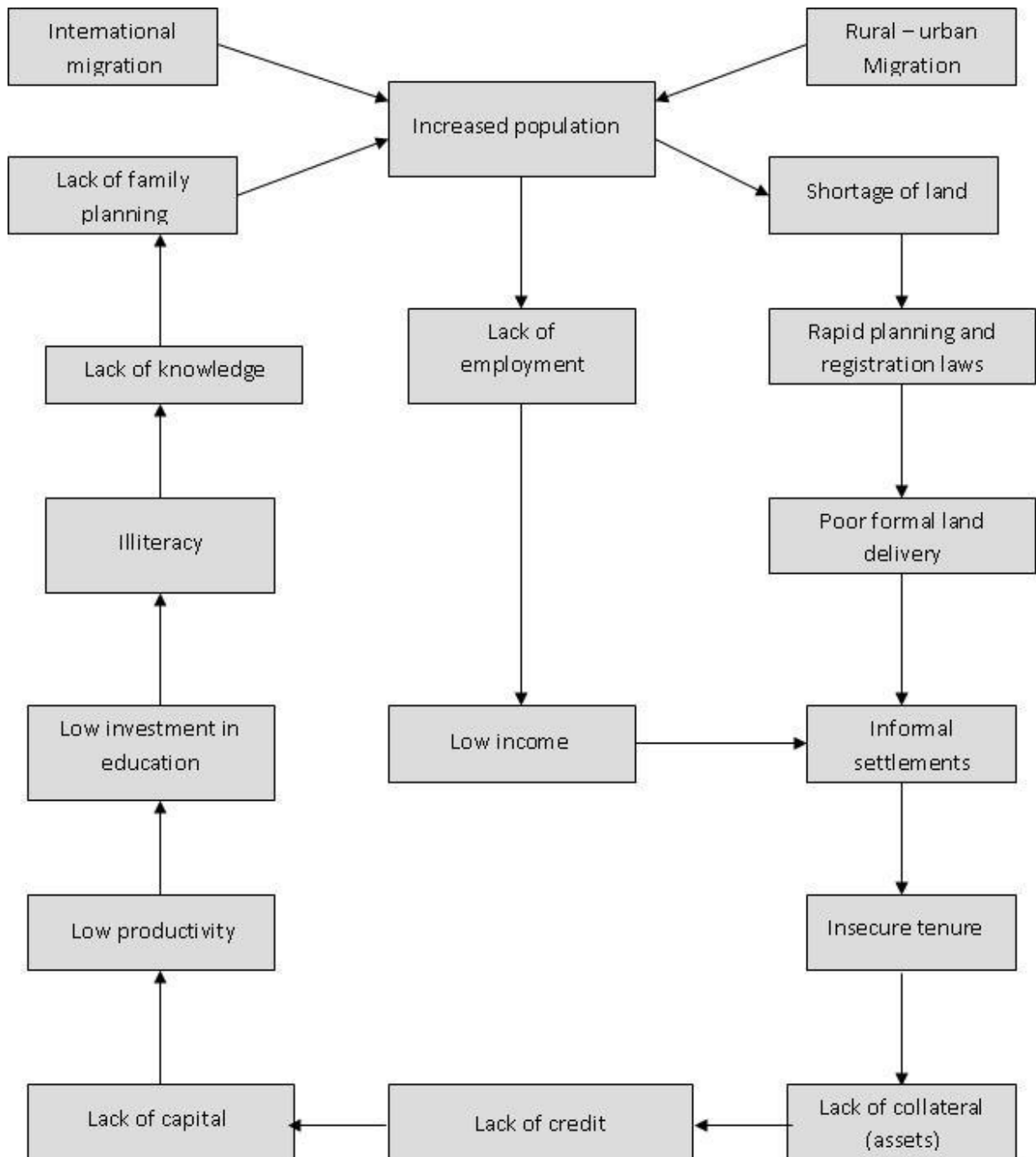


population increases result from rural-urban migration, high birth rates and to some extent international migration.

The excess population creates the problem of unemployment which in turn results in low income and creates informal settlements. Planning controls and land registration procedures also block formal land delivery and hence push the urban poor into informal settlements. Informal settlements do not provide security of tenure because of their unplanned nature which also makes it impossible to register inherent interests. This lack of security of tenure implies that informal settlers cannot access credit for development and expansion of their businesses due to collateral constraints

This affects productivity since many pressing needs for shelter, food, health and investments in education are given low priority. This results in illiteracy and ignorance among the urban poor. A lack of acceptability for family planning issues results in high birth rates thus increasing the poor urban population and therefore continuing the vicious cycle.

**Figure 2.1. Vicious cycle of poverty for the urban poor**



**Source:** Adapted from Buckey (1993)

## 2.7. THE MILLENNIUM DEVELOPMENT GOALS

The Millennium Development Goals (MDGs) were derived from United Nations Millennium Declaration, adopted by 189 nations in September, 2000. Leaders from these countries agreed on a vision for the future – a world with less poverty, hunger and disease,

greater survival prospects for mothers and their infants, better educated children, equal opportunities for women and a healthier environment, a world in which developed and developing countries worked in partnership for the betterment of all (United Nation Development Report: 2000)

This vision took the shape of eight Millennium Development Goals which are providing countries around the world a framework for development and time-bound targets by which progress can be measured .Declaration one (1) emphasizes on the eradication of extreme poverty and hunger. Within countries, poverty is greatest for rural areas, though urban poverty is also extensive, growing, and under reported by traditional indicators. Sub-Saharan Africa is the epicentre of crisis, with continuing food insecurity, a rise of extreme poverty stunningly high child and maternal mortality, and large number of people living in slums and a widespread shortfall for most of the MDGs (U.N Millennium Project 2006).

Key issues in declaration one is to:

- Reduce by half the proportion of people living on less than one US dollar a day.
- Reduce by half the proportion of people who suffer from hunger and
- Increase the amount of food for those who suffer from hunger.

However, the attainment of these goals and objective have been severely stifled with lack of commitment and inadequate resources by implementing nations of which developing countries account for the bulk. Therefore the target year to meet these goals is being pushed forward because of the inability of the developing countries to meet the minimum requirements on yearly basis so as to be able to achieve the targets as originally planned.

## 2.8. CONCLUSION

Land administration vary from country to country, thus developing land administration using a feature – based framework, that is, one based on isolating specific features from so – called “successful” systems is unworkable. From literature, it is observed that fair land distribution, secure rights, diverse functions of land and uniform definition of ownership are important basic tenets of a land tenure system. In terms of the utility of the land administration system, it is contended that the system should support multiple uses, cover all land including customary areas and should be decentralized. Infrastructure was discussed in terms of organisation, legal, financial and technical principles. Organizational principles range from the need to keep the system in line with culture and resources, accessible, visible and simple, to maintaining a well – trained and motivated staff. Legal principles include the uniform definition of rights, coverage of legislation spatially and in terms of right.

Wealth distribution, stable property prices and cost effective methods are covered under financial principles. The technical principles cover uniform geo – referencing, adaptation of methods to local conditions, timely supply of land, maintenance of secure, up – to – date information and fitting of technology within institutional contexts.

To enhance innovation, motivation, performance and a sense of ownership, a culture of decentralization and employee involvement should be established by encouraging problem solving, leadership, teamwork, empowerment, entrepreneurship and risk taking.



Poverty is a multidimensional in character. Poverty exists when one or more persons fail to attain a level of well – being that are deemed to constitute a reasonable minimum by the standard of society. Urbanization, rural – urban migration and search for shelter are some of the forces affecting urban poverty. Many of these are partly related to the function of urbanization in the development of capitalism and the operation of the urban land market.

Investment decisions to a large extent depend on the quality of services provided through abstract infrastructure. Abstract infrastructure includes a well established legal system that provides a good environment for enforcement of contracts, and quick adjudication of cases in dispute situation, accurate and up to date spatial as well as records information about units of land parcels, client – focused and service delivery oriented institutions.

The next chapter discusses land tenure systems and land markets in Kumasi. It outline the land tenure regimes in Kumasi and discusses the acquisitions problems and the distortions in the land market brought about by inefficient land delivery structures.

### **CHAPTER THREE**

#### **LAND TENURE SYSTEM AND LAND MARKETS IN KUMASI**

##### **3.1. INTRODUCTION**

This chapter provides a basic overview of land tenure systems, their interrelations and institutions charged with land delivery within the K.M.A.

### **3.2. LAND OWNERSHIP AND INTERESTS**

Traditionally, land ownership is based on Allodial title from which all other lesser titles to, interest in or right over land derive. Customary ownership of land is characterized by religious beliefs and practices which affect not only the ownership scheme but its use as well. Customary land tenure recognizes land as a spiritual entity and a divine heritage. The existing land tenure system is strongly influenced by the notion of traditional land ownership where land is concerned of as;

“..... belonging to the whole community, a vast majority are dead, few are living and a countless host are yet unborn” Ollenu (1962).

#### **3.2.1. Land Ownership Classification**

This section discusses land ownership regime in Kumasi. The provision in the Kumasi Town Boundary Ordinance 1902 (Cap 143) statutorily classified Kumasi land into two categories, via Part One and Part Two lands. The boundaries for each category were accordingly fixed by the provisions in the Ordinance.

##### **3.2.1.1. Part One Lands**

The British Colonial government passed the Ashanti Administration Ordinance in 1902 after the Yaa Asantewaa war of 1900. This Ordinance vested Kumasi Town Lands in the British Crown. The land included all lands within a mile radius from the Kumasi Fort. In 1943, Kumasi Lands Ordinance (Cap 145) was passed to re – vest all the Kumasi Town Lands in the Asantehene to be administered by a lands office to be established. This Ordinance gave Asantehene the authority to grant one lease to any subject of the stool at a

peppercorn rent of one shilling; this was known as “free plot”. All land transactions were to be registered in the registry of records which was established; and this later became the Asantehene Lands Office (Hammond, 2001).

In 1958, there was riot in Kumasi and Justice Sarkodie – Addo and others were charged to study and report on Kumasi Lands Affairs. The report of Justice Sarkodie – Addo committee led to the passing of the Ashanti Stool Lands Act 1958 (No. 28) by Parliament. This Act re – vested the lands again in the Governor- General to be held in trust for the Golden stool and the natives of Kumasi. The legal interest in the land was absorbed by the state whilst the Golden Stool retained only the beneficial interest. These provisions were later embodied in sections 5 and 7 of the Administration of Lands Act, 1962, (Act 123).

In a suit between the Golden Stool and Kumasi State acting per Otumfour Osei Tutu II Asantehene and the Lands Commission in the Superior Court of Judicature, the Fast Track High Court sitting in Kumasi on Monday, the 10<sup>th</sup> day of July 2006 gave judgement in favour of plaintiff / applicant (Suit No EI/220/06). The following declarations were also made in favour of the plaintiff / applicant.

- That all that piece and parcel of land encompassing one mile square radius from the Kumasi Fort and commonly known as Kumasi Town Lands (KTL) or Part One Lands in Kumasi is vested in the plaintiff / applicant as the lawful owner.
- That by operation of the law the plaintiff / applicant is entitled to accrued rents exacted overtime on the aforementioned parcel of land.
- An order that the defendant / respondent to render account of all the rents they

have collected over the years, relative to part one lands to the plaintiff / applicant.

- The defendant / respondent will pay to the plaintiff / applicant any or all outstanding rents relative to Part 1 Land and flowing from the paragraph above.
- An order that the defendant/respondent to furnish the plaintiff/applicant with data on the property portfolio inclusive of all encumbrances on all the properties within Part 1 Land area in Kumasi.

The Lands Commission has filed an appeal at the Kumasi Fast Track High Court against its decision dated 10<sup>th</sup> July 2006. However, the case has been resolved out of court by the main stakeholders – Lands Commission and the Asantehene and his elders. The common understanding now is that the land is still a vested land and therefore Lands Commission has control and manages the land on behalf of the Golden Stool.

Interestingly, one would have thought that once the Lands Commission still has control over the lands, a mechanism should have been put in place by the Commission to ensure that the urban poor have reasonable access to those lands especially the indigenous people. However, these lands are been leased out purely on economic basis following the principles of highest and best use to the detriment of majority of the urban poor who find shelter in this prime area. It can therefore be said that land delivery agencies of which the chiefs are leading members are not helping the delivery of land for the economically disadvantaged people since they have allowed the delivery of land purely on the economic principles of ‘who can pay’.



### **3.2.1.2. Part Two Lands**

The rest of all other lands in Kumasi apart from part one lands are called Part Two Lands.

These lands are stool lands vested in the Golden stool for the natives of Kumasi. Caretaker chiefs who are the occupants of the various sub – paramount or divisional stools in the Kumasi traditional area manage these lands. These caretaker chiefs grant stool lands with the Asantehene as the confirming party.

### **3.2.2. Interests in Land**

There are various interests held in land within the customary and legal framework. These are Allodial, Usufructuary (Customary Freehold), Leasehold and License. These interests are discussed in turns.

#### **3.2.2.1. Allodial Interest**

This interest is also referred to as paramount or absolute. It is the highest interest legally recognized in land in Ghana. In Kumasi, the allodial interest is vested in the Golden stool and the government, acquired through State Lands Act, 1962 (Act 125); Lands (Statutory Way leaves) Act, 1963 (Act 186) and Public Conveyance Act, 1965 (Act 302). Caretaker chiefs and the Golden stool manage stool lands. The statutory requirement is that consent and concurrence should be sought from the Lands Commission.

On the other hand, the Lands Commission manages public lands on behalf of the Government of the Republic of Ghana by virtue of Article 258 (1) (a) of the 1992 Constitution. Article 257 (2) defines public land to include any land which, immediately before the coming into effect of this Constitution, was vested in the Government of Ghana

on behalf of and in trust for, the people of Ghana for the public service of Ghana, and any other land acquired in the public interest, for the purposes of the Government of Ghana before, on or after that date.

#### **3.2.2.2. Customary Freehold**

This customary interest is referred to as “usufructuary interest” in the law textbooks and law reports until it was re – designated as customary freehold by section 19 of the Land Title Registration Law, 1985 (PNDCL 152). As an interest within the traditional land tenure regime, it is granted to a subject of the group that owns the allodial interest in the land. It may also be granted to a stranger (non – subject of the land owning group). Indeed it is obtainable as of right by a subject who therefore cannot be refused without good reason. The grant to a subject of this interest is not subject to a contractual arrangement but rather based on the subject’s inalienable right. However, a grant to a stranger is subject to the terms of the contractual arrangements.

#### **3.2.2.3. Leasehold Interest**

This interest was unknown to the land tenure system in its pristine form. Today, they are regulated by the Conveyancing Decree 1973 (NRCD 175) as amended. In Kumasi, both subject and stranger can avail themselves of the use of the land under the customary freehold. Today leases have replaced this interest, as the 1992 Constitution [Article 267 (5)] states that “..... no interest in or right over, any stool land in Ghana shall be created which vests in any person or body of persons a freehold interest howsoever described”. In all cases involving both state and stool lands, preparation of the lease

document are prepared by the Lands Commission, followed by registration, stamping and land titling processes.

### **3.3. LAND ACQUISITION PROCEDURES**

Access to land is dictated by an acquisition process, which depends on the nature of ownership of the land; that is whether the land to be acquired is state/vested land or stool land.

#### **3.3.1. Acquiring State/Vested Lands**

Land acquisition begins with the identification of the legitimate owner. This owner has the right and authority to make a valid grant of land. In respect of state land, ownership poses no problem since the land belongs to the state and administered by the Lands Commission by virtue of Article 258 (1) of the 1992 Constitution and the Lands Commission Act, 2008 (Act 767).

Access to public and vested lands within Kumasi Metropolis is by a written application to the Ashanti Regional Lands Commission through the Regional Lands Officer. The Technical Committee of the Commission reviews the application and allocates land depending on its availability. As public land is usually offered subject to the payment of an economic value of the land, the process promotes rent seeking and acquisition by those with privileged access to information, knowledge of the Commission's procedures or influence. If the Technical Committee of the Commission accepts the application and approved by the Regional Lands Commission, an offer letter is issued. The applicant communicates his acceptance to the Lands Commission, which then causes a lease to be

engrossed after payment of economic value of land and other fees have been made. The lessee is given the opportunity to study the terms (standardized in form) in the proposed lease before appending his signature. The proposed lease then goes to the Chairman of the Regional Lands Commission for execution on behalf of the government.

The original copy of the lease is released to the lessee for stamping and registration. Registration of the deed is therefore the final process meant to guarantee the authenticity and security of the grantee's title deed and the interest acquired. Now title registration has been introduced in Kumasi, it is required for the grantee to register the grant at the Land Registration Division of the Commission as well.

State lands were compulsorily acquired in the public interest, for specific public use and therefore to ensure equitable allocation of these lands after the state no longer intends to use for that specified purpose, it would be reasonable to ensure that mechanisms are put in place for everyone irrespective of the social and economic status to have reasonable access to those lands. But sadly enough, these lands are rather being allocated to the 'big shot' in society, the politicians, businessmen and influential people in society who have the wherewithal to acquire any land at any location to the detriment of the poor and disadvantaged urban poor.

### **3.3.2. Acquisition of Stool Land**

The procedure for acquiring land in Kumasi follows the following steps. Firstly, the prospective grantee needs to identify the custodian (caretaker chief) of the land. He then conducts further enquiries with the local people or the ALS or the Regional Secretariat of the L C. Chiefs and their council of elders play a central role in customary land allocation.



Access to stool lands is by negotiation between the chief and his elders on one hand and the prospective land developer. Purchasers of customary land pay drink money which traditionally is a token of schnapps to the traditional authorities and currently this amount represents the capital value of land which the urban poor cannot afford. The resultant effect is that the urban poor participate in the informal land market.

After payment of drink money, an “allocation note” (a written consent from the caretaker chief indicating the terms of the grant and parties involved) duly executed by the parties with an annexed site plan is issued to the allottee. The next step is to send the allocation note accompanied by a cadastral plan, a statutory declaration and one – third of the drink money to the A.L.S. for approval. The ALS sends a copy of cadastral plan with an enquiry letter to the Lands Commission requesting a search to verify whether the land is encumbered or not. If the land is encumbered the application is returned to the grantee. If the land is free from any encumbrances the processing of the grant will continue. The prospective grantee presents the endorsed allocation note with an application to the Lands Commission for the preparation of the lease.

The caretaker chief and the Asantehene on one hand and the grantee on the other prepare a deed with the normal covenants for execution. The lease is then concurred in by the Lands Commission. The rest of the procedure, including stamping and registration is the same as that of public land described above.

### **3.4. PROBLEMS OF LAND TENURE**

The major problems identified in the land tenure system are land prices, unclear acquisition procedures, land litigation and ineffective land administration system.

#### **3.4.1. Land Prices**

Rapid increase in demand for land in urban areas has put severe pressure on land delivery in both the centre of the metropolis and the peri – urban areas. In the central business district and along arterial routes in the metropolis, residential properties are being converted into commercial use. The resultant effect is the high land prices in the urban land market. The industrial sector is not an exception from this price increase in the land market. However, the priority of the urban poor is to be able to obtain access to livelihood opportunities which is usually in this prime central business district where competition for land is greatest and prices are correspondingly high.

Land prices in Kumasi depend on the demand, size, user, location and the availability of infrastructure. In Adum, the price of land is quoted in Dollars. It is usual to find a higher sum being demanded because of the identity of the prospective grantee. Due to the high demand for land, most caretaker chiefs in Kumasi are not keen to grant land to the subject who is therefore forced to compete with strangers in the land market.

The high price of land, particularly for residential uses has pushed most urban dwellers out of the land market. Although, public land is not as expensive as stool land, they are inaccessible by lower income people (urban poor) because the supply is limited and the process of allocation favours the privileged.

### **3.4.2. Unclear Acquisition Procedures**

Most prospective land developers especially the urban poor do not know the procedures discussed in section 3.3 above and do not also seek professional assistance. The procedure is also fraught with many problems. The land delivery system is slow and prospective developers lack the requisite information on land market.

It is often difficult for a prospective grantee to know where to start and who to deal with. In the absence of formal source of information, the poor may rely on friends, relatives and at times “land contractors” posing as estate agents. Bureaucracies in the system tend to slow the acquisition process and make it more cumbersome to the detriment of prospective grantees. At times caretaker chiefs may exploit this delay, by invoking their right of entry after two years and re-grant the same piece of land to another person. As a result of delays in the system, most prospective grantees have developed their plots without the requisite security of title to land and the necessary development permits.

### **3.4.3. Land Litigation**

Litigation tends to slow down the acquisition process. Litigation occurs between stools, because of indeterminate boundaries, wrong survey of land and chieftaincy disputes leading to conflicting claims to the occupation of land. Courts at times grant injunctions to processing of a lease or development pending the resolution of the matter. A case in point was the protracted litigation between the Kaasehene and the Asantehene. Judgement went in favour of Kaasehene. Thereafter all grantees in the Kaase area were invited to call on the Kaasehene for fresh negotiation. This pushes land prices high and subsequently increases development cost, not to mention the time factor involved. The role and conduct of chiefs

are so crucial to the acquisition process. Most chiefs do not keep records of earlier grants thereby leading to double allocation on the same piece of land.

Finally the issue of large unused acquired land also adds to land – holding conflicts. The National Land Policy (1999) identifies the problem of compulsory acquisition of large tracts of lands which have not been utilized and for which payment of compensation has been delayed. By this (practice) landowners have been left almost landless, denied their source of livelihood and have become tenants on their own lands, giving rise to poverty and dispute between the state and the stools as well as within the private land sector. These lands are later sold to the rich urban residents. The practice of state institutions sitting on large tracts of unutilized land, for which compensation has not been paid leads to encroachments on such lands. Examples include the Owabi Catchment area, Osei Kyeretwie Senior Secondary School, Site for Kumasi Girls secondary school, and the site for Ministry of Food and Agriculture at Asokwa. At times government institutions grant portion of their land to private developers without the consent of the Lands Commission. Recently the Kwame Nkrumah University of Science and Technology incurred the displeasure of the Lands Commission and the Traditional Council when it granted portions of the University land to some Oil Companies along the Kumasi – Accra highway.

#### **3.4.4. Ineffective land administrative system**

The land delivery institutions are plagued with bottlenecks which tend to affect their effective performance. Some of these are

- Insufficient logistics (equipment and accommodations)
- Inadequate trained personnel



- Lack of co – ordination among institutions
- Poor working conditions
- Lack of co – operation between chiefs and the institutions and ▪ Management style.

### **3.5. PROFILE OF LAND DELIVERY INSTITUTIONS**

This section is devoted to the profile of the land delivery institutions in Kumasi. These institutions include the Lands Commission which now have four divisions - Land Valuation, Survey and Mapping, Land Registration and Public and Vested Lands Management (Lands Commission Act, 2008, Act 767). The Office of the Administrator of Stool Lands (OASL), and Town and Country Planning Department (TCPD) now stand as independent institutions. In addition to these formal land sector agencies, there also exist other institutions that play critical roles in land administration. Some of these institutions are the customary land authorities, the metropolitan, municipal and district assemblies, the Environmental Protection Agency and the courts of judicature.

#### **3.5.1. LANDS COMMISSION**

The Lands Commission operates under the Lands Commission Act 2008 (Act 767) which has the following as its primary objectives;

- To promote the judicious use of land by the society and ensure that land use is in accordance with sustainable management principles and the maintenance of a sound eco-system; and
- Ensure that land development is effected in conformity with the nation's development goals.

The functions of the Lands Commission according to Act 767 are as follows;

- Manage public lands and any other lands vested in the President by the constitution or any other law and any lands vested in the Commission on behalf of government
- Advised the government, local authorities and traditional authorities on the policy framework for the development of particular areas of the country to ensure that the development of individuals pieces of land is coordinated with the relevant development plan for the area concerned;
- Formulate and submit to government recommendations on national policy with respect to land use suitability or capability;
- Advise on, and assist in the execution of, a comprehensive programme for the registration of title to land throughout the country;
- Register deeds and instrument that affect land throughout the country;
- Facilitate the acquisition of land on behalf of government;
- Establish standards for and regulate survey and mapping of the country;
- Provide surveying and mapping services where necessary;
- License practitioners of cadastral surveys;
- Provide land and land related valuation services;
- Ensure that through sound, sustainable land use planning, socio-economic activities are consistent with sound land use through sustainable land use planning in the long term national development goals;
- In collaboration with other bodies instil order and discipline into the land market through curbing the incidence of land encroachment, unapproved development schemes, multiple or illegal land sale, land speculation and other forms of land racketeering;

- In collaboration with other bodies minimise or eliminate, where possible, the sources of protracted land boundary disputes, conflicts and litigations in order to bring their associated economic costs and socio-political upheavals under control;
- Promote community participation and public awareness at all levels in sustainable land management and development practices to ensure the highest and best use of land;
- Promote research into all aspects of land ownership, tenure and the operations of the land market and the land development process;
- Impose and collect levies, fees, charges for services rendered; • Establish and maintain a comprehensive land information system; and
- Perform other functions the Minister may assign to it.

These functions actually embody the functions of the four divisions set up by the Act. For the first time, the issue of community participation and public awareness creation has been highlighted. In times past, many land use decisions were carried out without the consultation of some key stakeholders. Chiefs and their elders and the Lands Commission made decision on land use without allowing community members to participate. Even where they were involved, it was mainly done by informing the usufructs on what has been decided and not to take their respective opinions in the land development process. Also the general awareness of the public on the lands issues was severely limited as many people depended solely on agents or chiefs and the commission to get information of land related issues. Therefore, by including this in the Act, it will go a long way to help resolving land allocation and development problems.

### **3.5.2. OFFICE OF THE ADMINISTRATOR OF STOOL LANDS**

This office was established in 1994 with the enactment of the Office of the Administrator of Stool Lands Act 1994 (Act 481). In effect, this law seeks to ensure the proper management of stool land particularly stool land revenue. Its main functions include; ➤ Establishing of a stool land account for each stool into which shall be paid all rents, dues, royalties, revenues or other payments whether in the nature of income or capital from the stool lands.

- Collection of all such rents, dues, royalties, revenues or other payments whether in the nature of income or capital and to account for them to the beneficiaries and
- Disbursement of such revenues as may be determined in accordance with the provision of the constitution.

### **3.5.3. TOWN AND COUNTRY PLANNING DEPARTMENT**

The Town and Country Planning Department is currently one of the decentralized departments under the Metropolitan, Municipal and Districts Assemblies charged with the preparation of planning schemes. The Department operates under the National Development Planning (System) Act, 1994 (Act 480), the Town Ordinance, 1951 (Cap 86), Town and Country Planning Ordinance, 1945 (Cap 84) and the Local Government Act, 1993 (Act 462).

The Department has core responsibility for settlement planning and land use controls to guide development and growth of settlements and their surrounding countryside. Its major responsibilities are the formulation of national human settlement development policy, formulation of legislation and technical standards to regulate the use and development of



land, the preparation of plans and proposals to direct growth and development of settlements and the co-ordination of the diverse types of physical development initiated by public agencies and private individuals as well as provision of various forms of planning services to public agencies and private developers, aimed at securing the highest possible measure of health, efficiency and order in the physical environment. It has offices in all the district capitals of the country.

#### **3.5.4. METROPOLITAN, MUNICIPAL AND DISTRICT ASSEMBLIES**

The Metropolitan, Municipal and District Assemblies were created under the Local Government Law, 1988 (PNDCL 207). This law operated until the coming into force of the 1992 Constitution and subsequently the passing of the Local Government Act, 1993 (Act 462). The Assemblies have both political and administrative powers to plan for overall development, improvement and management of human settlements and the environment in the district. In land administration, the assemblies have legislative powers to make bye-laws in respect of buildings, sanitation and the environment. The preparation and approval of planning layouts, the granting of planning permission and development permits and the enforcement of regulations and sanctions for noncompliance are some of their functions. They also have the power to acquire land under Section 84 of Act 462, service it and re-allocate it to prospective public or private developers for development.

#### **3.5.5. CHIEFTAINCY AND TRADITIONAL COUNCILS**

There is no gainsaying the significance of the role of indigenous institutions in land administration specifically chieftaincy and cognate headship. Chieftaincy had been the

sole institution in land management until formal state institutions were introduced into the system by the colonial government (Hammond, 2001). It has been noted that traditional customary land holding is over 80% of the total land area (238,539 square km) of Ghana: Kasanga (1988). Edmondson (1975) also estimates stool land in Kumasi at over 68%. This re-enforces the important role the traditional authorities play in the land market. The 1992 Constitution, Article 267 recognizes that all stool lands shall vest in the appropriate stools on behalf of and in trust for the subjects of the stool in accordance with customary law and usage.

The stool is symbolized by the Chief as occupant of the stool and the elders (Kasanga, 1988). The Chief and the elders therefore exercise management responsibilities on behalf of the community. Some of the traditional authorities have established offices, which manage the lands on their behalf. One of such offices is the Asantehene's Land Secretariat in Kumasi.

### **3.6. URBAN LAND MARKETS AND ITS IMPACT ON ACCESS TO LAND BY THE URBAN POOR**

The above institutions help condition the performance of the land market in Kumasi. Once land is traded as a commodity, a land market is considered to exist. According to (ESCAP, 1987) a well – functioning land market could be defined as one which is;

- Efficient – the system governing the land market encourages quick development and transaction of land.
- Equitable – the system governing the land market provides reasonable access to all income group

- Environmentally sound – the system governing the land market protects its sustainable use for the good of both current and future users
- Compatible – the system governing the land market is integrated with other laws and regulations governing land such as planning, taxation and provision of public infrastructure and services.

Distortions in the land markets allow land speculation which often prices the urban poor out of the formal land markets into the informal land markets which are exemplified by slums, squatter settlements and illegal sub-divisions in urban areas. This leads to longer commuting time and costs, very poor living conditions caused by lack of adequate infrastructure and services causing poor health and greater expenditure thereby entrenching the cycle of poverty. These difficulties have compelled the urban poor to obtain access to land and services through alternative and sometimes clandestine means.

The alternatives have given rise to what is now termed as informal urban land markets.

### **3.6.1. THE INFORMAL LAND MARKET**

It is common knowledge that the vast majority of the urban poor and indeed the very poor, live in dire physical conditions, crowded dwellings and a deficiency or absolute lack of urban services are the most apparent features. Indeed access to land by the poor is often on marginal lands which might be prone to environmental and health hazards. Mostly, the urban poor have no other alternatives but to live in poor housing structures with deplorable conditions. Of all the types of housing the urban poor engaged in, slums, squatter settlement and illegal subdivisions constitute the vast majority of housing for the poor and are frequently termed informal settlements due to lack of property titles and non – conformity

to urban plans, norms, and regulations. These three informal settlements are discussed in turns.

Slums are legal but substandard settlements, with a lack of adequate services and overcrowding. Slum dwellers could be both renting the shelter or the land or they could be owners of the land and dwelling. Slums are normally found in the centres of cities, although it is common to find slums where land is rented in urban periphery. Slum settlements in Kumasi include Aboabo, Akwatialine, Anloga, Sawaba among others.

Besides, squatter settlements are settlements where land has been occupied illegally. They are often found on marginal or environmentally hazardous lands, such as the buffer of railway tracks, along rivers and canals and sometimes around refuse dump sites.

In their early stages squatter settlements are characterized by haphazard settlements patterns, poor quality of housing and an absence of public infrastructure and services such as pipe borne water supply, sewerage, roads and electricity. Overtime, squatters find ways of accessing basic services. In some squatter settlements water is bought through vendors and some areas are known to illegally tap into the main pipe lines to access water. Community based organisation lobby government agencies to provide stand – pipes or water tanks to these settlements.

Similarly electricity is either accessed legally through lobbying with government agencies or is stolen from electric lines or is brought from neighbouring formal dwellings. What is often ignored is sanitation and paved access. Squatter settlements are found in Reshiga area, Atonsus' line, east of Ahinsan / Kaase industrial area which is located along the



Aboabo stream and the area south of Adiembra (TUC), Odenho Kwadaso which is along the Kwadaso stream. The resultant effect is that these areas experienced frequent severe flooding after rainstorms over the years. It is also a manifestation of the difficulties the urban poor face with access to land which is affordable.

While squatter settlements are spontaneous and disorganized, illegal subdivisions are planned and organized. These usually occur in cities where illegal settlements are started by unscrupulous land developers in league with corrupt government officials and chiefs. Housing conditions are often better than in squatter settlements because the perception of secure tenure is higher. With the protection of these corrupt people, these developers occupy government land, level it and subdivide it, according to government planning regulations, planning space for hospitals, schools, recreation areas etc.

Furthermore, some of these settlements were planned by planners in government agencies after office hours to earn extra income. They sell these plots at almost nominal prices without services to low – income households in desperate need for shelter. The developers also ensure that the families will not be evicted by using their political connections and through bribing the officials concerned. Services such as water and electricity are often illegally tapped from existing government infrastructure. Another example of illegal subdivision is when landowners subdivide and sell their plots in contravention of government subdivision regulations. Such subdivisions often pay little attention to health and fire safety. Since the motive of some chiefs is to maximize financial returns within the shortest possible time, important land uses such as open spaces, play grounds, schools, markets, refuse dump etc. are subdivided to augment the supply of building plots. Examples

in Kumasi are site for garages at Santasi, Kumasi Girls Secondary School at Abrepo, Osei Kyeretwie Secondary School at Tafo Breman, Government Secretariat School at Asuoyeboah, the Owabi Waterworks Catchments Area and so many other areas

### **3.7. THE NATIONAL LAND POLICY**

The above problems with access to land by all income groups in the country led to the development of a land policy in order to deal with the problems adequately. The process of developing a Land Policy dates back to 1973 by the Law Reform Commission. The final report of the Commission was submitted to government in 1994. National workshops were organized to discuss the draft policy in April 1997. The outcome of the workshops led to the formulation of the Ghana National Land Policy document which was approved in June 1999 and adopted by the government with some amendments to the strategy to improve upon land administration in the country to support socio – economic development. The two main issues in the land policy objectives which are in line with this study are:

- Facilitating equitable access to land and
- Ensuring security of tenure and protection of land rights.

These two objectives were also highlighted in the Policy Guidelines and Policy Actions. The mechanism for addressing these issues is the Land Administration Reform Program (LAP).

### **3.8. LAND ADMINISTRATION PROGRAM**

The Land Administration Program offers a platform for improving the basis of land delivery system and to re – orientate institutional structures to be client focused and service

delivery oriented among other things. The Program's long term (15 – 25 years) goal is to stimulate economic development, reduce poverty and promote social stability by improving security of tenure, simplifying the process of accessing land and making it fair, transparent and efficient, developing the land market and fostering land management (LAP: Project Appraisal Document, 2003). The first phase of this program is the Land Administration Project, which is running from 2004 – 2008.

The specific objective of the project is to develop a sustainable and well functioning land administration system that is fair, efficient, cost effective, decentralized and that enhances land tenure security. It seeks to:

- Harmonize land policies and the legislative framework with customary law for sustainable land administration.
- Undertake institutional reform and capacity building for comprehensive improvement in the land administration system.
- Establish an efficient, fair and transparent system of land titling, registration, land use planning and valuation and
- Issue and register land titles in selected urban and rural areas as a pilot to test and innovate methodologies, including community level and dispute resolution mechanisms

### **3.8.1. Success Requisites of LAP**

The critical factors that will ensure the success of LAP have been identified as follows;

**Political Commitment:** the willingness of government to provide financial resources and its ability to implement the public sector reforms which will strengthen public institutions including the land sector agencies is key to the success of the programme

**Institutional Co – operation:** collaboration and cooperation of the various land sector agencies and their ability to share land information on regular basis as well commitment by these institution to charter a common course will go a way to sustain the programme.

**Active engagement by Civil Society Organizations:** the active participation and consultation of the civil society organizations and the general public especially the usufructs in land use and development decisions are another important critical area if the programme will succeed.

**Co – operation of Customary Authorities:** active cooperation on the part of the customary land ownerships and their active engagement in the land allocation and development as well their willingness to obey the rules of the game irrespective of any financial gains will help the programme to succeed in the long run.

**Staff Commitment:** staff motivation and capacity building and their commitment, dedication, loyalty and willingness to work together as a team will help the programme to meet its targets.

### 3.8.2. Challenges of LAP

The main challenges are:

- LAP is big and quite ambitious – about six implementing Agencies and a number of beneficiaries.



- Capacity to undertake the various activities ▪ Mainstream project – staff availability and
- Development Partners Co – operation

### 3.9. CONCLUSION

The problems with our land tenure system are attributable to the absence of a well defined Land Policy over the years. There are no up – to – date records on land ownership and interests in Kumasi. This has contributed enormously in exacerbating land disputes between various parties and thereby compounding the ever growing poverty situation. The problems identified are high land prices, unclear acquisition procedures, land litigation and ineffective land administration system. The institutions established for land service delivery play dualistic roles thus making the entire process of land acquisition cumbersome, slow and costly which renders their services inaccessible to the urban poor. Besides, the urban land market does not favour the urban poor; therefore they resort to the informal land market to meet their housing needs. Slums are legal but overcrowded and under-serviced settlements. Squatter settlements are unplanned, often un-serviced illegal settlements. Illegal subdivisions are organized and planned squatter settlements.

The National Land Policy has provided the mechanism which will facilitate the judicious and optimum development of the land for the benefit of all; fair access to land and security of tenure must be guaranteed. The Land Administration Project seeks to achieve this; however its success depends on the attitudes of people working currently in the existing agencies, their orientation, understanding and commitment to change and preparedness to

learn, political commitment, co – operation of customary authorities and active engagement of civil society organizations.

## **CHAPTER FOUR**

### **RESEARCH METHODS AND METHODOLOGY**

#### **4.1. INTRODUCTION**

This chapter deals with the research procedures used in the collection of field data for the study. The chapter also describes the research methodology before presenting the study population, sampling and sampling method, and research instrument used for the study. The techniques of data collection and data analyses procedures are also discussed.

#### **4.2. RESEARCH DESIGN**

The study uses both quantitative and qualitative research design approaches. It involves the review of relevant literature on urban land management systems and how access to land by the urban poor is influenced by these management systems. This was necessary because of the need to set testable research questions which identified shortcomings of the previous researches in this field so that appropriate research questions could be formulated consistent with related studies. In other words, the review of relevant literature provided the basis on which research questions were set and a conceptual framework that described a full but realistic range of topics considered adequate for the study. The choice of this design was influenced by the need for the researcher to understand both the phenomenon of urban poverty with respect to access to land and the context in which urban land delivery systems affect urban poverty.

#### **4.3. UNIT OF ANALYSIS**

The unit of analysis include households living in informal settlements in Kumasi and all land sector agencies within the study areas as well as chiefs and their elders and other institutions connected with land delivery/management within the city of Kumasi.

#### **4.4. RESEARCH TYPE AND STRATEGY**

The study is both descriptive and explanatory because it seeks to provide the picture of the phenomenon of urban poverty with respect to access to land as it naturally occurs and also the causal relationships that may exist between improved land delivery systems and urban poverty reduction.

The research uses two strategies to provide answers to the research questions. These are; survey and case study strategies. The survey and case study strategies are used because (1) the research seek to answer the ‘what’ and ‘how’ research questions, (2) the researcher has no control over actual behavioural events, (3) it also focuses on contemporary issue of improving land delivery systems for poverty reduction which has engaged the attention of international development agencies for some time now. This matches Yin’s criteria for survey and case study strategies (Yin, 1991). The use of two strategies is adapted because of different research questions which require different strategies and also to enable triangulation to be used. Besides, because of time and resource constraints, the study adopts the cross-sectional design approach where data is collected at one point in time. According to Gray (2004), cross-sectional studies often use a survey methodology and this explains the reason behind the choice of the survey strategy.

The survey strategy collects quantifiable data through questionnaires based on predetermined indicators. It is able to deal with a phenomenon and its context as well. It tries to limit the number of variables so as to keep the number of questions to a manageable size for the respondents (Yin, 1991). It is used to collect quantitative data from respondents. However, it is limited by the fact it is not able to investigate both the phenomenon land delivery systems and the context of urban poverty. This limitation made the researcher to choose a second strategy, the case study strategy so as to manage this limitation.

The case study deals with detailed studies of a specific unit, in this case, Kumasi Metropolitan Area. It seeks to provide an interpretation of the process involved in urban land management and its impact on improving access to land by the urban poor. It however, does not seek to prove the impact of land delivery systems on urban poverty reduction. It has the advantage that, it is able to explain the presumed causal relationship between improved land delivery systems and its effects on urban poverty. It does this by trying to explain how improved land delivery system will affect the urban poverty reduction which may be complex for the survey strategy. It also helps to describe the land delivery systems and the context in which it can be implemented to reduce urban poverty emanating from lack of access to land.

Based on the above pros and cons of these two strategies, the researcher decided to use a combination of the two strategies since they best help to measure the research questions. The survey strategy is used to collect quantifiable data from random sample households in three randomly selected suburbs in the city of Kumasi with regards to their access to land.



The case study is used to find out the approaches the land delivery agencies in Kumasi adopt to ensure equitable access to land for the urban poor.

#### **4.5. METHODS OF DATA COLLECTION**

The data collection for the study involved an examination of both primary and secondary sources of data. The primary data collection techniques used was interview and questionnaire schedules.

##### **4.5.1. Desk study**

Desk studies were carried out from the libraries of the universities particularly Kwame Nkrumah University of Science and Technology (KNUST), Planning and Social Science Departments libraries. Some of the published materials included field reports of Ghana Living Standards Survey (GLSS), publications of the World Bank (WB) on urban poverty reduction, seminars and workshop materials on land delivery, operational manuals and annual reports of the Ministries, Departments and Agencies (MDAS) among others. The internet facility was also widely used to gather data and information especially on the literature review.

##### **4.5.2. Selection of respondents**

Two criteria were used to select the study area. These include; (a) level of urbanization and the extent of land transactions and development and; (b) type of tenurial regime and land management systems that ensures access to land. Kumasi was chosen as the case study area because of its rapid urbanization and as one of the major destination centres for most

immigrants from the northern part of Ghana. These immigrants' first point of call is the informal settlements in the city. Again Kumasi has a unique traditional land management system where the Asantehene, the overlord of the Asantes plays a crucial role in land delivery. This traditional system of land management is meant to ensure that land is made available for development for all inhabitants of the city and its environs.

Three slums areas and an informal (squatter) settlement (Anloga, Reshiga Area, Akwatia line and Aboabo) were randomly selected. Respondent house heads were selected in a systematic manner where the researcher identified the main street in these areas in either north-south or east-west direction. Starting from one end of the street and at the first house on the right, houses were selected on an 'every other house' basis. Half the respondents were selected from one side of the street and the other from the other side of the street. This method was chosen because of the need to ensure that the element of periodicity did not influence the data collected. In all 400 heads were interviewed with survey questionnaires. This sample size was arrived via a formula (see appendix 4). Proportionally representative samples of households were selected in a systematic manner from the selected communities. Thus, Aboabo - 311, Reshiga - 51, Anloga - 10, and Akwatia line - 28. In addition eight (8) land delivery agencies within the Kumasi were interviewed. The institutions include the four divisions within the Lands Commission, Office of the Administrator of Stool Lands, Town and Country Planning Department, Asantehene Customary Lands Secretariat and Kumasi Metropolitan Assembly.

#### **4.5.3. Research Instrument**

The research instruments used was a combination of questionnaire, interview guide and personnel observations and it reflected a richer and more reliable data than if only one instrument had been used. The researcher designed the questions in the questionnaire and the interview schedule. Close ended as well as open ended questions were used to elicit information needed. The instrument elicited the impressions of respondents on their access to land and the nature of normal services provided by the land delivery institutions.

Questionnaire items were formulated to reveal the nature and extent of the problem to be solved; the selected respondents were briefed on the aims and objectives of the study. Items bordered on category of houses, occupation, health, access to land and services, building materials used etc were recorded on a questionnaire which was code – numbered for each person. The interviews were conducted in English, Hausa, Ewe and Twi, the main language spoken and understood by the people of the study area, care being taken where necessary, to ensure that the questions were not subjective. Observations on the behavioural manners of some of the people during the interviews periods were also made where possible to validate the answers. Suggestions of solutions for effective access to land by the urban poor were sought in the questionnaire.

Questionnaire schedules were sent to institutions involved in land delivery and urban poverty alleviation in the study area. These were

- Lands Commission (LC)
- Office of the Administrator of Stool Lands (OASL)
- Town and Country Planning Department. (T & CPD)
- Asantehene Lands Secretariat (ALS)
- Kumasi Metropolitan Assembly (KMA)

#### 4.6. DATA PROCESSING AND ANALYSIS

Data gathered from the field study was edited and coded to ensure that all interviewing schedules were complete and contained accurate information. All questionnaires were given serial numbers to facilitate easy identification.

Analysis of the data was done through the use of a computer-aided program called the Statistical Package for Social Science (S.P.S.S) version 15. Data from the primary source was carefully grouped and sorted to ensure that they all contained the accurate information after which it was coded into the software. The result, being the analysis of the primary data, were presented using descriptive statistics usually in tables and graphs with absolute figures and their corresponding frequencies and percentages.

#### 4.7. OPERATIONAL DEFINITIONS

**Urban poor:** people living in slums with inadequate and insecure land, housing and basic services like roads, regular supply of water and electricity as well as people with limited employment opportunities and income.

**Formal institutions:** these comprise the land delivery institutions and government agencies which enable access to land through land management practices.

**Informal institutions:** these include indigenous traditional land authorities who control and manage land for the benefit of the people who have no capacity to deal with land



but because of financial gains, persuade prospective land developers to access land from their end.

# KNUST



## **CHAPTER FIVE**

### **PRESENTATION AND ANALYSIS OF RESEARCH DATA**

#### **5.1. INTRODUCTION**

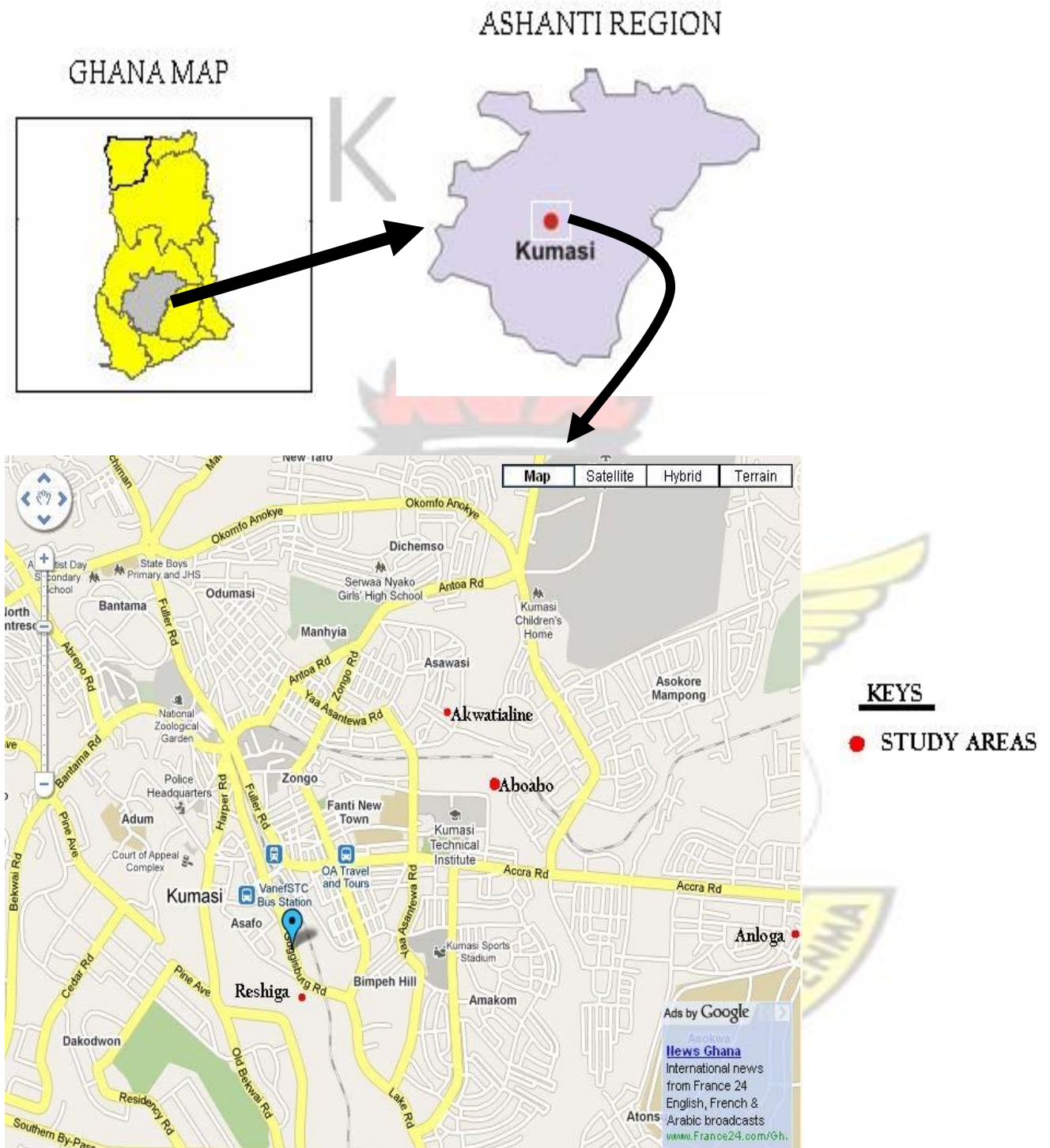
This section seeks to outline the characteristic features within slums and squatter settlements in the study area with a view to understanding where the urban poor live. It also assesses the challenges and problems confronting the land delivery institutions in the study area and presents respondents' views on improving land delivery system for the benefit of the urban poor.

#### **5.2. THE NATURE OF URBAN POVERTY**

##### **5.2.1 THE STUDY AREA**

This section discusses the general characteristics of the study area, the Kumasi Metropolitan Area in the Ashanti Region of Ghana. Kumasi is an urban area with a human population of 1,170,270 (Statistical Services – Ashanti, 2000 population census). It occupies a total area of 254km<sup>2</sup> and the second biggest city to Accra, in terms of population, social life and economic activities. Kumasi is a fast growing metropolis with over 90 suburbs many of which are engulfed into the city through the process of growth and public physical expansion. Some of the study areas in Kumasi are Anloga, Akwatia line, Reshiga and Aboabo and these areas are shown in the map below

**Figure 5.1** Map showing Kumasi and the Study Areas



**Source:** [www.maplandia.com/ashanti/kumasi/kumasi](http://www.maplandia.com/ashanti/kumasi/kumasi) (July 2008)

### **5.2.1. SOCIAL BACKGROUND**

The residents of Aboabo, Reshiga Area, Akwatialine and Anloga cannot be termed to be, rich though there are few residents who live above the general average poverty line. The poor majority within these areas live from hand to mouth particularly those along streams (squatter settlements). In fact their daily activities are centred on what to eat for survival. Children are the worst victims of this urban poverty crisis. Most of them fend for themselves at a very tender age.

The effect of this situation is that instead of these children being enrolled in academic institutions rather they form part of the working population. The resultant effect of this financial deprivation is that the educated among these children end their education after completing the Junior Secondary School, which is virtually free for those in government institutions. The introduction of the Capitation Grant (C.G), in addition to the Free Compulsory Universal Basic Education (FCUBE) policy of the Government of Ghana has not caught up with the people, especially the urban poor in particular.

In Aboabo, Reshiga Area and Akwatialine, the Arabic Schools popularly known, as “Makaranta” is preferred to secular schools. Currently there are English-Arabic schools in these areas, but the children are fluent in the recitation of the Koran than the English Language. On the other hand, in Anloga, children of school going age are seen carrying benches, tables and other furniture pieces around for sale.

There are virtually no recreational facilities for children in these communities visited. This has led to a situation where children are found swimming in streams and playing football



and other games in refuse dumps and other areas including railway lines. Social gatherings and conversation among peer group are the main source of entertainment for inhabitants, which result in early marriage and teenage pregnancy.

In all these communities some residents have television sets, cinema palaces and video centres. Children patronised these centres at night. The resultant effects of these activities are that children become rebellious and fight one another to exhibit what they have watched from these centres.

### 5.2.2. AGE STRUCTURE

**Table 5:1 Average Age Distribution of people in houses**

AGE (years)	AREAS							
	Aboabo		Reshiga Area		Akwatiline		Anloga	
	No	Percentage	No	Percentage	No	Percentage	No	Percentage
0 – 9	52	17	13	25	2	7	1	10
10 – 19	80	26	11	22	5	18	2	20
20 – 29	101	34	10	20	10	36	1	10
30 – 39	40	13	6	12	6	21	4	40
40 – 49	32	10	5	10	2	7	1	10
50 – 59	3	1	4	8	3	11	1	10
60 and above	3	1	2	4	0	0	0	4
<b>TOTAL</b>	311	100	51	100	28	100	10	100

**Source:** Survey Data, July, 2008

**Table 5.1** shows the Age Distribution of respondents from the four study areas. Children form majority of people in the households. In Aboabo 43% are children between ages 0 to

19, Reshiga Area 47%, Akwataline 25% and Anloga 30%. However, the active working population which range between 20 and 49 is about 57% in Aboabo, 42% in Reshiga Area, 64% in Akwatialine and 60% in Anloga.

Most of these people in these settlements are not working; a clear indication of a high rate of unemployment. These unemployed groups which include infants, children of school going age, adolescent and the few aged make the dependency ratio very high. The resultant effect is malnutrition, child delinquencies and urban poverty.

### 5.2.3. EDUCATIONAL LEVEL

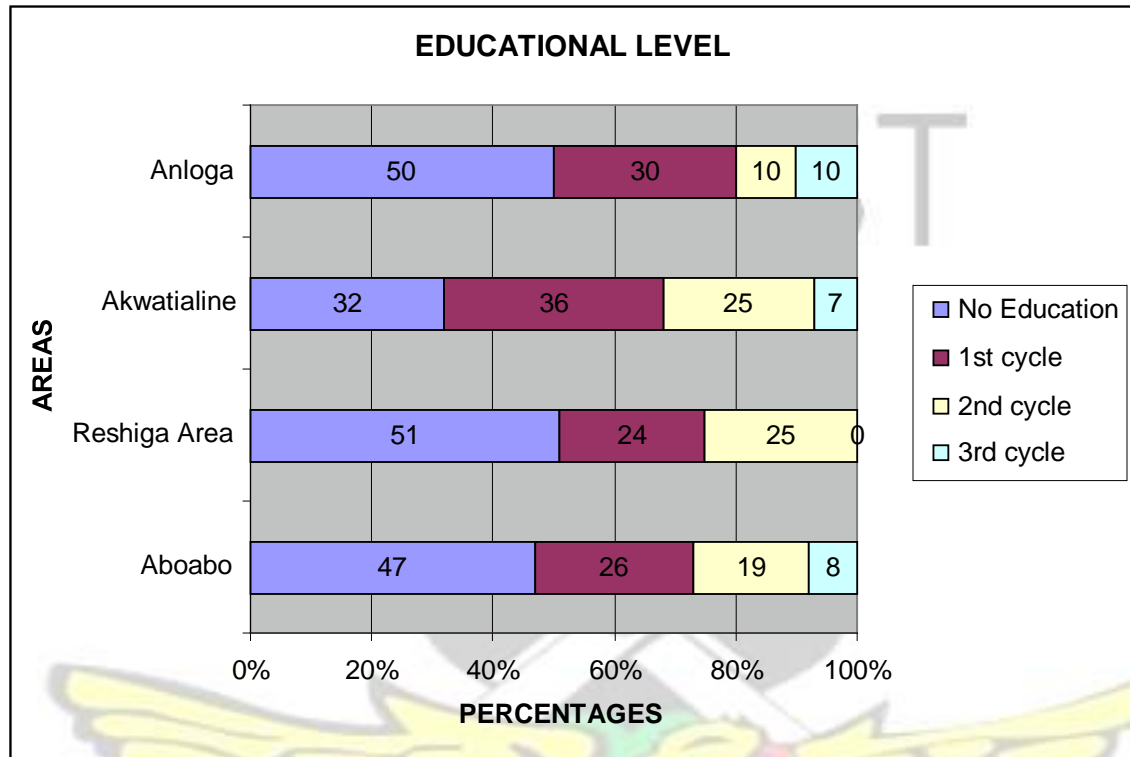
**Table 5.2 Educational levels of respondents**

Type of Education	AREAS							
	Aboabo		Reshiga Area		Akwatiline		Anloga	
	No	%	No	%	No	%	No	%
No Education	145	47	26	51	9	32	5	50
1st cycle	80	26	12	24	10	36	3	30
2nd cycle	60	19	13	25	7	25	1	10
3rd cycle	26	8	0	0	2	7	1	10
<b>TOTAL</b>	<b>311</b>	<b>100</b>	<b>51</b>	<b>100</b>	<b>28</b>	<b>100</b>	<b>10</b>	<b>100</b>

**Source:** Authors field survey, July 2008

The table above shows the educational level of the people in the four study areas- Aboabo, Reshiga, Akwataline and Anloga. The researcher tried to analyze the educational level from the 'No Education' level through the 1<sup>st</sup> cycle to the 3<sup>rd</sup> cycle educational level.

**Figure 5.2 Educational Levels of the Respondents**



**Source:** Authors field survey, July 2008

In Aboabo, out of the 311 responses, 47% of people indicated that they had no education. The next highest number which is 80 people representing 26% also indicated that the only education they have is that of the '1<sup>st</sup> cycle' type. 8% of the respondents in Aboabo stated that they have had 3<sup>rd</sup> cycle education.

In Reshiga Area, just like that in Aboabo, 26 of the people representing 51% of the total respondents indicated that they have "No Education" and this forms the majority in the Area. The next highest number of people that is 12 which represents 24% also stated that they only have "1<sup>st</sup> cycle education". For that of Akwatialine Area, 10 out of the 28 respondents stated that they had no education and this represents 36% and this is the highest

recorded percentage in the Akwatialine line. Next to follow in Akwatialine is that of 10 people representing 36% of the total responses indicated that they only have 1<sup>st</sup> cycle education. None of the respondents in this area indicated that they had 3<sup>rd</sup> cycle education.

In Anloga, the last of the four study Areas 5 people forming 50% stated that they had no education while 3 of them representing 30% indicated that they had 1<sup>st</sup> cycle education. But out of 10 respondents, 1 of them representing 10% each indicated that they have 2<sup>nd</sup> cycle and 3<sup>rd</sup> cycle education

Generally, the level of illiteracy is high in all the four communities and more pronounced in Reshiga as 51% of the respondents had no education. The number of people with the 1<sup>st</sup> cycle education is also low in all the areas but it is better in the Akwatialine Area as 36% of them had 1<sup>st</sup> cycle education and just 7% with 3<sup>rd</sup> cycle level education.

The Member of Parliament (M.P) for Asawase constituency, which includes Aboabo, and Akwatialine, has decided to use his share of the Common Fund (C F) to educate people in his constituency (Daily Graphic-13/9/06). This move by the MP goes to confirm the figures in Table 5.2 that illiteracy is a problem in these communities surveyed.

#### **5.2.4. ACCESS TO SERVICES/FACILITIES**

With the exception of the residents in the Reshiga Area all the three hundred and forty-nine respondents of the survey admitted that they are provided with drinkable water facility. This water facility is either pipe-borne or a borehole. Roads serving the survey areas are



tarred and have developed potholes, which endanger both vehicular and human. In terms of electricity supply, Reshiga Area has no power. The other communities are limited to the public mains provided by the Electricity Company of Ghana (ECG). In all the communities in the survey area, there is no public health facility. However, the nearest health post is the Manhyia Polyclinic where these communities can attend when they are sick. Apart from Reshiga Area Government has provided basic schools for all the communities.

#### **5.2.5. FINANCIAL ACCESS TO SERVICES/FACILITIES**

All the respondents of the study area admitted that financial access to either pipe borne water or bore hole is a problem. Some of the houses within the communities surveyed have had their source of power disconnected by the Electricity Company of Ghana. When the Author probed into it, some of the reasons assigned were; they could not afford the monthly electricity bill, the landlord and family do not pay for electricity, money collected for payment of electricity bill has been misappropriated etc. As a result they use hurricane lantern when the night fall. In terms of financial access to health care, one hundred and sixty-eight of the respondents representing 40% answered that they buy drugs from local stores for self-medication when they are sick. One hundred and sixtyfour of the respondents representing 41% resort to traditional medicine, while 17% attend the clinic. The self medicated and traditional medicine respondents indicated that care at the clinic is expensive and therefore it is the last resort when complications develop. It was surprised to note that none of the respondents have registered with the National Health Insurance Scheme. The table below shows the various responses with respect to the sources of health care.

**Table 5.3 Sources of Health Care of Respondents**

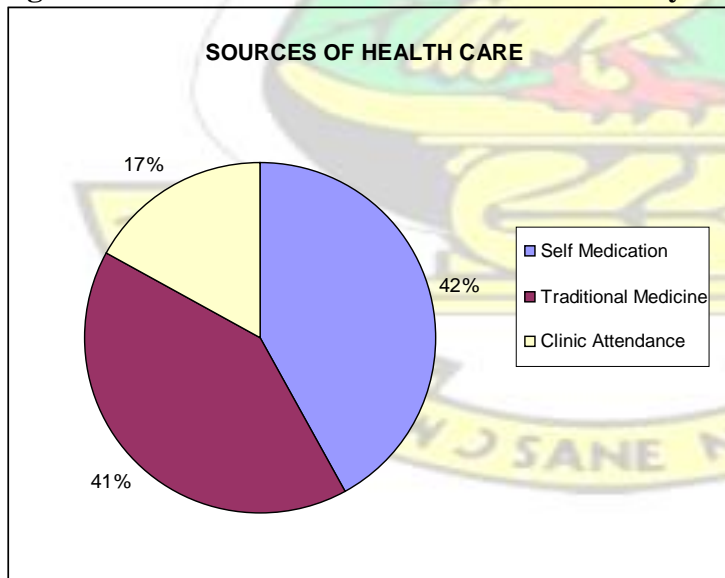
Source of Health Care	No of Respondents	% Distribution
Self Medication	168	42
Traditional Medicine	164	41
Clinic Attendance	64	17
<b>TOTAL</b>	400	100

**Source:** Author's Field Survey, July 2008

The Pie Chart below simply indicates the various health sources in the study areas.

Graphically Self-Medication is the main source of Health care in these areas as it constitutes 42% percent, followed by Traditional Medicine and the least popular being the Clinic Attendance.

**Figure 5.3 Sources of Health Care in the Study Areas**



**Source:** Author's Field Survey, July 2008

For financial access to education for their children, 90% of the respondent answered that they are not able to pay school fees. When the Author drew their attention to the Government Capitation Grant, they responded that there were other materials to be provided for their children which they cannot afford. These include school inform, school sandals/shoes, books, reading material at home etc.

#### 5.2.6. HOUSE TYPE

The house types occupied by respondents are Compound House (Rented type); Compound House (Family type); Owner-Occupier and Semi Detached house. Of the 400 respondents, 196 representing 49% live in Compound House (Rented type). 24 of the people representing 6% of total respondents live in their own houses with their families. One hundred and twelve respondents representing 28% live in compound house (family type). Table 6.4 below shows the tabular representation of the house type occupied by the respondents.

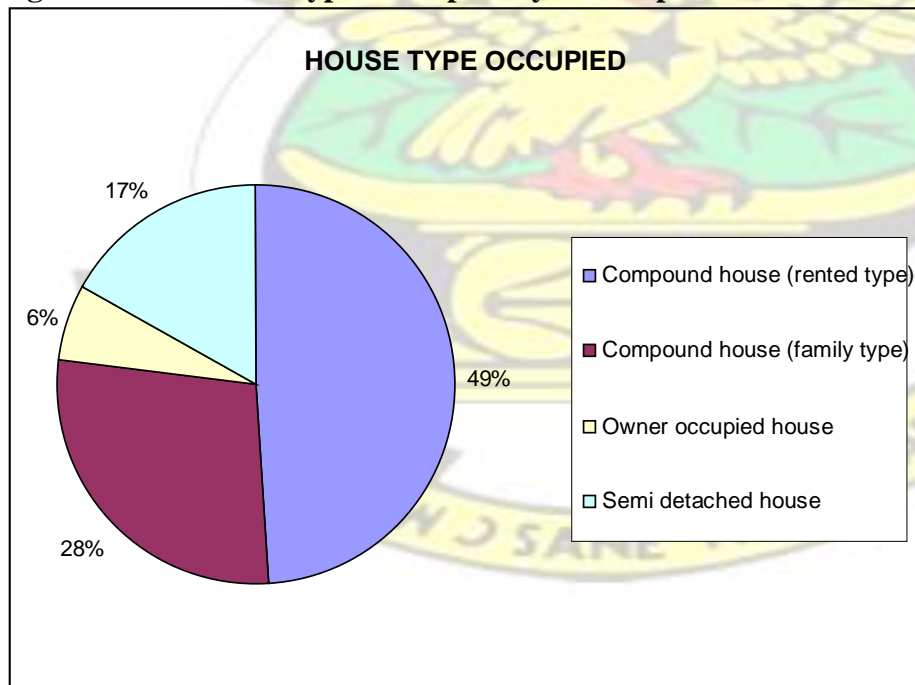
**Table 5.4 House Type occupied by Respondents**

Type of House	Number of Respondents	Distribution (%)
Compound House (Rented type)	196	49
Compound House (Family type)	112	28
Owner Occupied house	24	6
Semi Detached house	68	17
<b>TOTAL</b>	400	100

**Source:** Author's Field Survey, July 2008

The various figure obtained with respect to the Type of Houses occupied in the various study areas are represented below.

**Figure 5.4 House Types Occupied by the Respondents**



**Source:** Author's Field Survey, July 2008



With 196 respondents out of a total of 400 respondents all indicating that they occupy Compound Houses (Rented Type), clearly it is the main type of house found in the study area as it constitutes a majority of 49% of all the different type of houses in the study. The owner occupied type of House is the least popular in these areas as only 6% of them are found in these areas

### 5.2.7. TYPE OF BUILDING MATERIALS

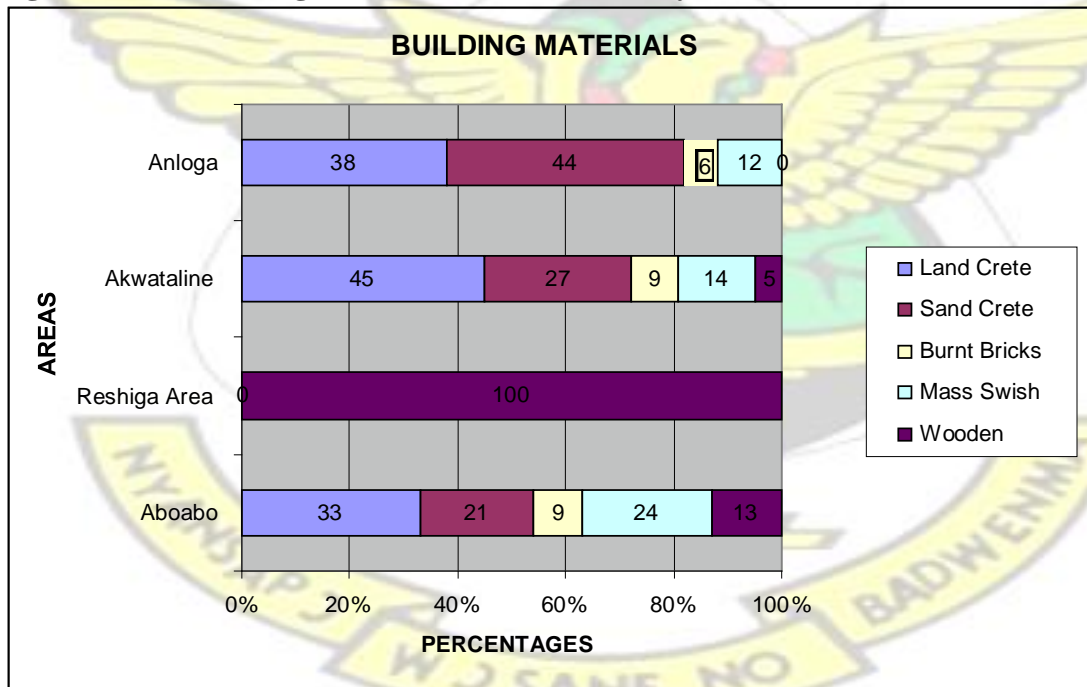
**Table 5.5 Building Materials used for houses occupied by respondents**

TYPE OF MATERIALS	AREAS							
	Aboabo		Reshiga Area		Akwataline		Anloga	
	Number	%	Number	%	Number	%	Number	%
Landcrate	103	33	0	0	13	45	3	30
Sandcrate	65	21	0	0	8	27	4	40
Burnt Bricks	27	9	0	0	3	9	1	10
Mass Swish	76	24	0	0	4	14	2	20
Wooden	40	13	51	100	1	5	0	0
<b>TOTAL</b>	311	100	51	100	28	100	10	100

**Source:** Author's Field Survey, July 2008

In all the four study areas, the type of materials used in the construction of houses is significant as it contributes to the grouping of the areas into the various classes. Data from the table is further graphically represented in the figure below to simplify the analysis with respect to the various study areas.

**Figure 5.5 Building Materials used in the Study Areas**



**Source:** Author's Field Survey, July 2008

The table shows the various building materials used in the construction of houses in the study areas- Aboabo, Reshiga, Akwataline and Anloga Area. The materials include; Land Crete, Sand Crete, Burnt Bricks Mass Swish and Wooden type of houses.

In Aboabo, a total of 311 responses were recorded and out of that a majority of 103 houses representing 33% indicated that their houses were constructed with landcrete material. The next highest building material employed in the construction of houses in Aboabo is the mass Swish type of house. This is evident in the fact that 76 out of 311 houses indicated that the house was made with the mass swish and this represents 24% of the total respondents in Aboabo. The least patronized building material is the burnt bricks since out of the 311 houses; only 27 of them were made with this burnt brick material in Aboabo forming a percentage of 9 out of the total.

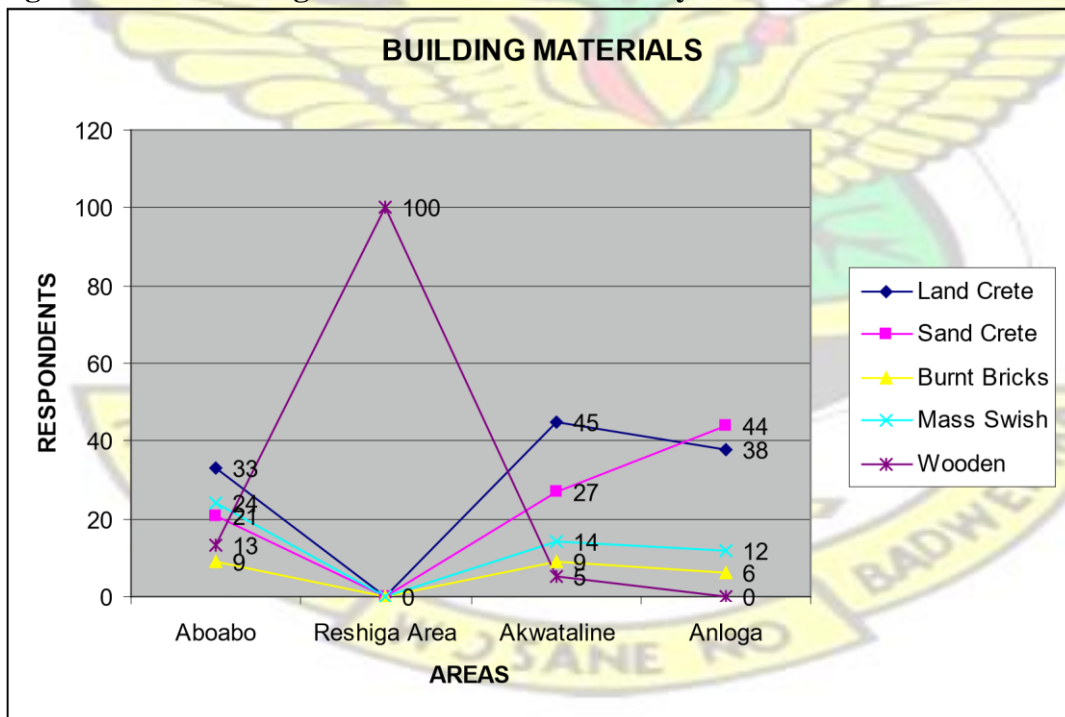
In Reshiga Area, of all the building materials available for construction, only wooden materials were used in most of their houses. This is evident in the fact that all the 51 houses sampled were all constructed using this building material. In Akwataline a total of 28 houses were sampled. And out of this number, a majority of 13 houses representing 45% of the total number of houses sampled, indicated landcrete as their building material. From the table the next highest building material used in Akwataline is the sandcrete since 8 out of the 28 houses indicated that. This forms 27% of the houses sampled in Akwataline.

For an area like Anloga, 4 houses out of a total of 10 houses indicated sand crete as their building material for their houses. This is the highest building materials in the area because it forms 40% of the material used in building in the area. The next popular type of building

material used in the area is the sandcrete type because about 30% of these materials are used in construction in the area. This is particularly true as 3 out of the 10 houses emphatically indicated that. The least popular material in the area is the burnt brick since it only forms just 10% of the total sample space.

In analyzing the various figures that was gathered for the various areas, a line graph was used. This seeks to amplify the various figures in graphical terms to make it easier in identifying the areas with predominant figures. Generally, land crate type of building material is widely used in all the four study areas but it is more pronounced in the Akwataline area as more of their houses are constructed with them.

**Figure 5.6 Building Materials used in the Study Areas**

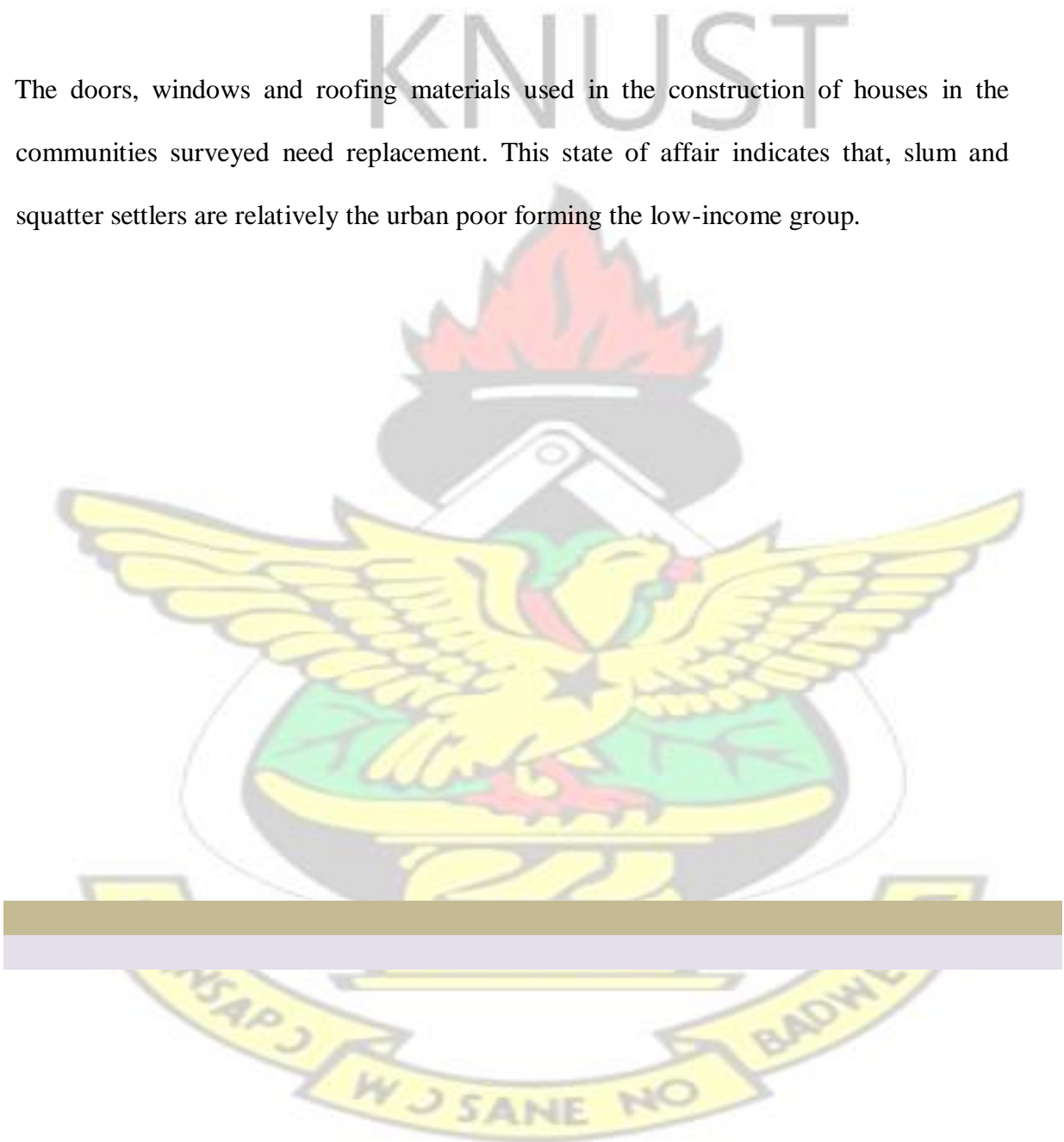


**Source:** Author's Field Survey, July 2008



It was evident during the survey that most of the houses have not been maintained over a long period of time. Some of the buildings have been rendered or painted. However, the paint and rendering of most houses are peeling off.

The doors, windows and roofing materials used in the construction of houses in the communities surveyed need replacement. This state of affair indicates that, slum and squatter settlers are relatively the urban poor forming the low-income group.





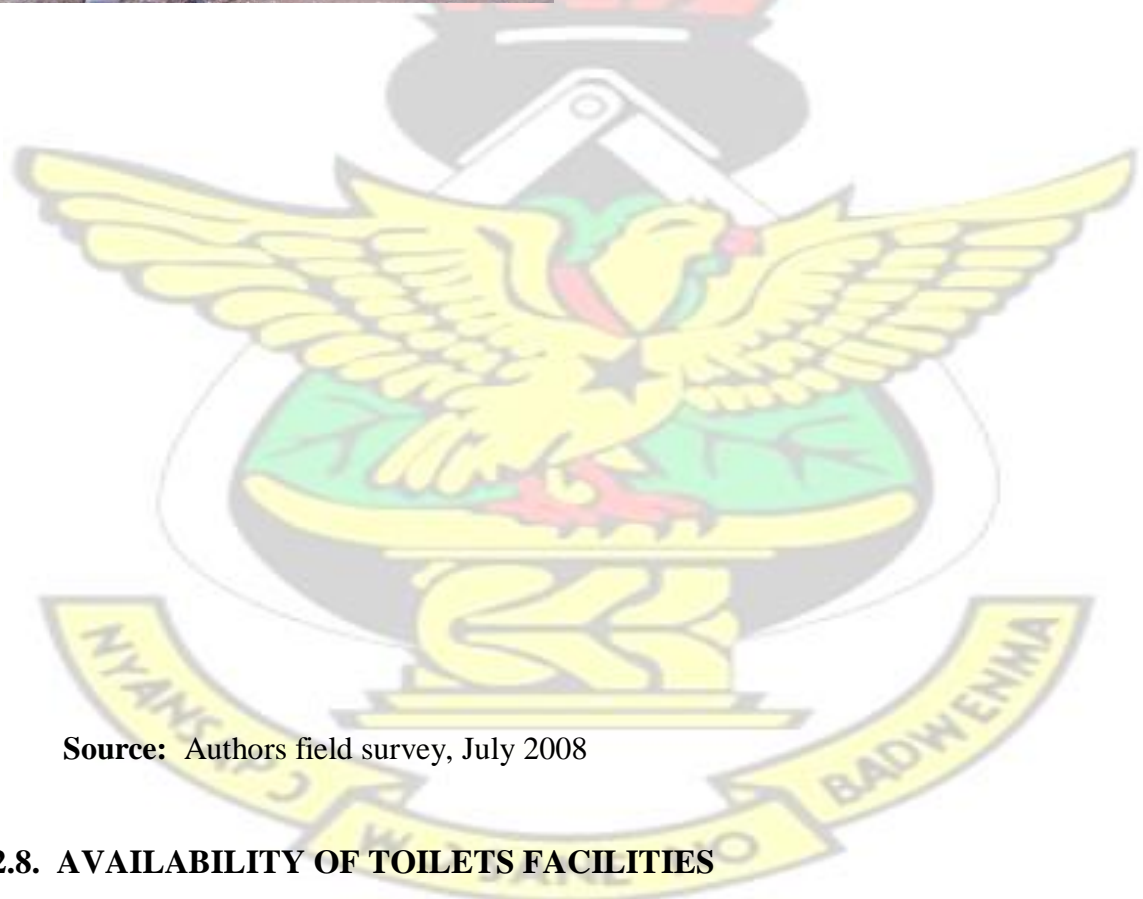
**C.** Reshiga Area



**D.** Aboabo



**Plate 5.1 TYPES AND STATE OF BUILDING MATERIALS IN STUDY AREAS**



**Source:** Authors field survey, July 2008

#### **5.2.8. AVAILABILITY OF TOILETS FACILITIES**

Apart from defecating in bush and refuse dumps, four types of toilets are identified in Kumasi. These are Aqua privies-locally known as bombers; Kumasi ventilated improved pit (K V I P), the bucket latrine and water closet (WC). Currently public toilets in Kumasi



are poorly managed. According to users services have worsened since the Assembly Members assumed control in 1997. The bucket latrine is officially forbidden in Kumasi.

**Table 5.6 Numbers of Toilets in a House**

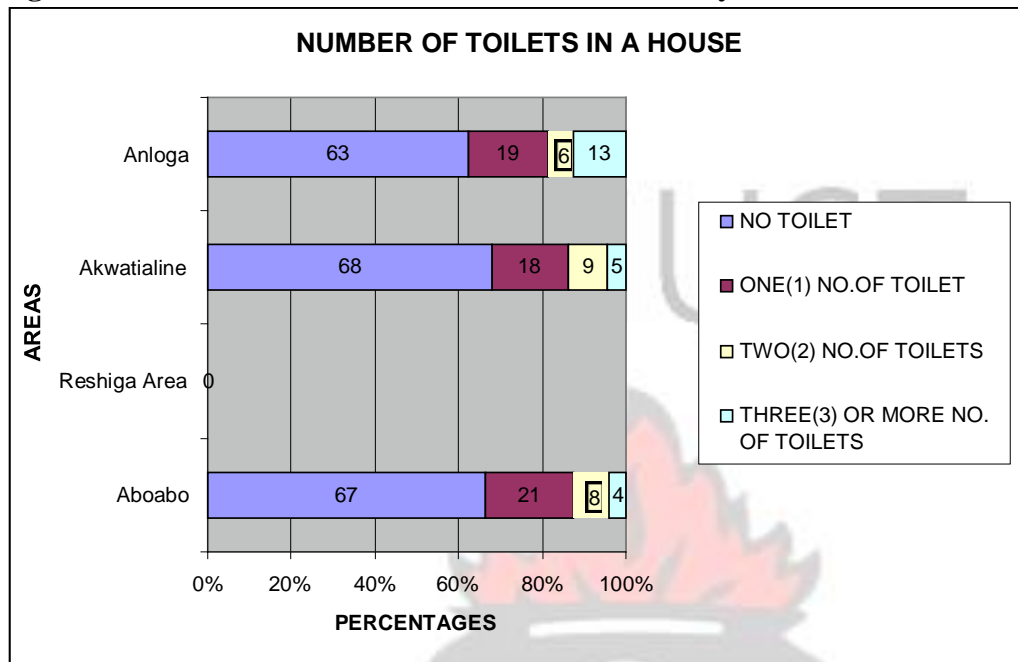
No. of TOILETS	AREAS							
	Aboabo		Reshiga Area		Akwatia line		Anloga	
	No	%	No	%	No	%	No	%
0	207	67	-	-	19	68	6	60
1	65	21	-	-	5	18	3	30
2	26	8	-	-	3	9	1	10
3/more	13	4	-	-	1	5	2	20
<b>TOTAL</b>	311	100	-	-	28	100	10	100

**Source:** Authors field survey, July, 2008.

The table above shows a survey of the number of toilets facilities within houses in the various study areas. This ranged from ‘No Toilets’ at all to about ‘3 or more’ toilet facilities present in a house. This is graphically represented below.



**Figure 5.7 Number of Toilet Facilities in the Study Areas**



**Source:** Authors field survey, July, 2008.

For the Aboabo Areas, a total of 311 houses was gathered for the survey. Out of this number 207 houses representing 67% stated that they don't have any toilets at all in the houses. The next high number of houses responding to the question of number of toilets in the house was 65 houses representing 21% of the sample space, all indicating that they have only 1 toilet facility in the house. The houses with 3 or more toilet facilities were the least popular in the area since they only represented 4% of the 311 houses sampled.

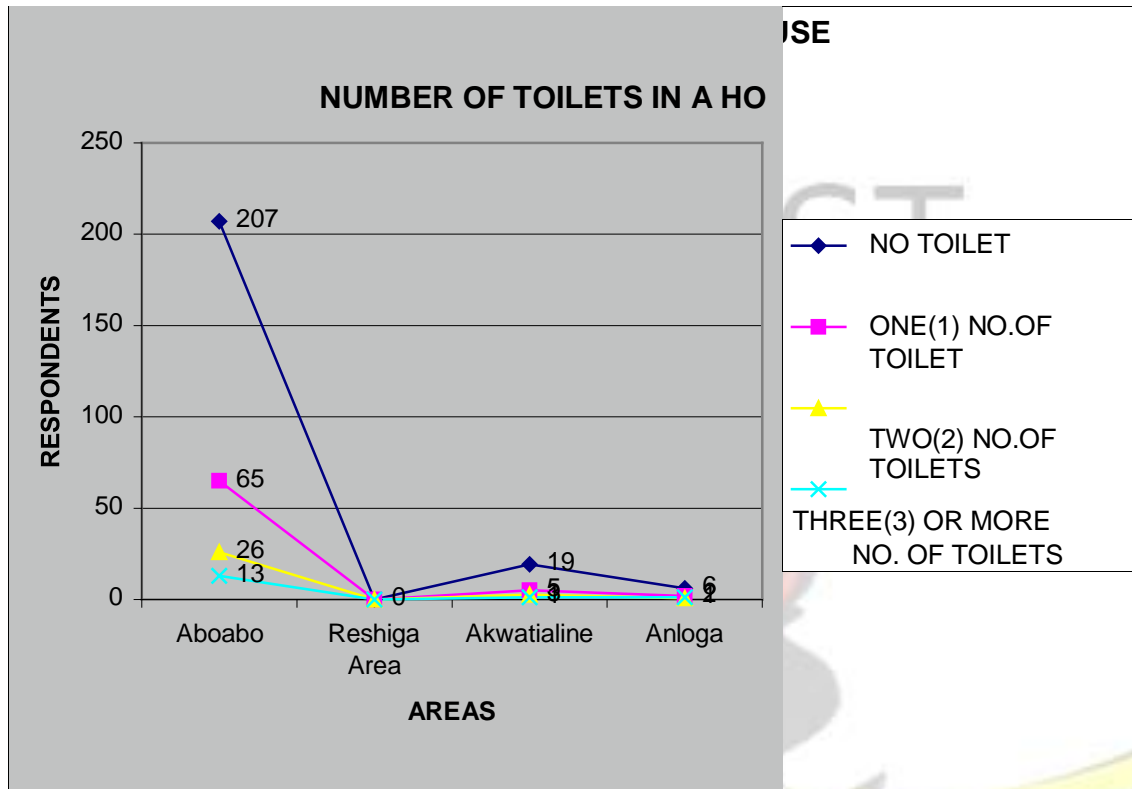
In Reshiga Area, the situation was rather strange since none of the responding houses indicated that they had any toilet facility. In Akwatiale Area, the percentage responds to the number of toilet facilities were almost the same as that of Aboabo but the actual number of responses was vastly great. As 311 houses responses were gathered in Aboabo

only 28 responses were obtained for Akwatiline area. With this number, 19 number of the houses indicated that they had no toilets in their houses this form 68% of the total sample space while just 5 respondents representing only 1% indicated that they had three (3) or more toilet facilities in the house. This is the smallest figure recorded in the Akwatiline area.

From areas in Anloga, out of a total of 10 houses, 6 of them which form 60% indicated that they had no toilets in them. This forms the majority of the sample. 3 out of the 10 which forms 30% indicated the availability on only 1 toilet facility in the houses. The 2 number of toilet facilities in the house was considered the least because the researcher had only 1 houses which represented 10% to that effect.

In general, majority of the houses without toilets and those houses with only 1 toilet facility can be found in Aboabo. In that same vain, it can also be seen that, significantly a considerable number of houses with '3 or more' toilet facilities can also be found in the same Aboabo. This is also shown in the line graph shown below.

**Figure 5.8** Number of Toilet Facilities in the Study Area



**Source:** Authors field survey, July, 2008

In all these settlements, residents resort to the nature reserves and refuse dumps as their place of convenience since public toilets are few and poorly managed. It is common to see children squatting on the refuse dump during the day time. In the night both adults and children use the refuse dump and the bush as their place of convenience. As a result of this unacceptable behaviour by settlers, air quality, is not the best for health reasons. It was also observed from the survey that, houses which have more toilets were few and has small number of occupants

### 5.2.9. AVAILABILITY OF BATHROOM FACILITIES

**Table 5.7**      **Number of bathrooms in a House**

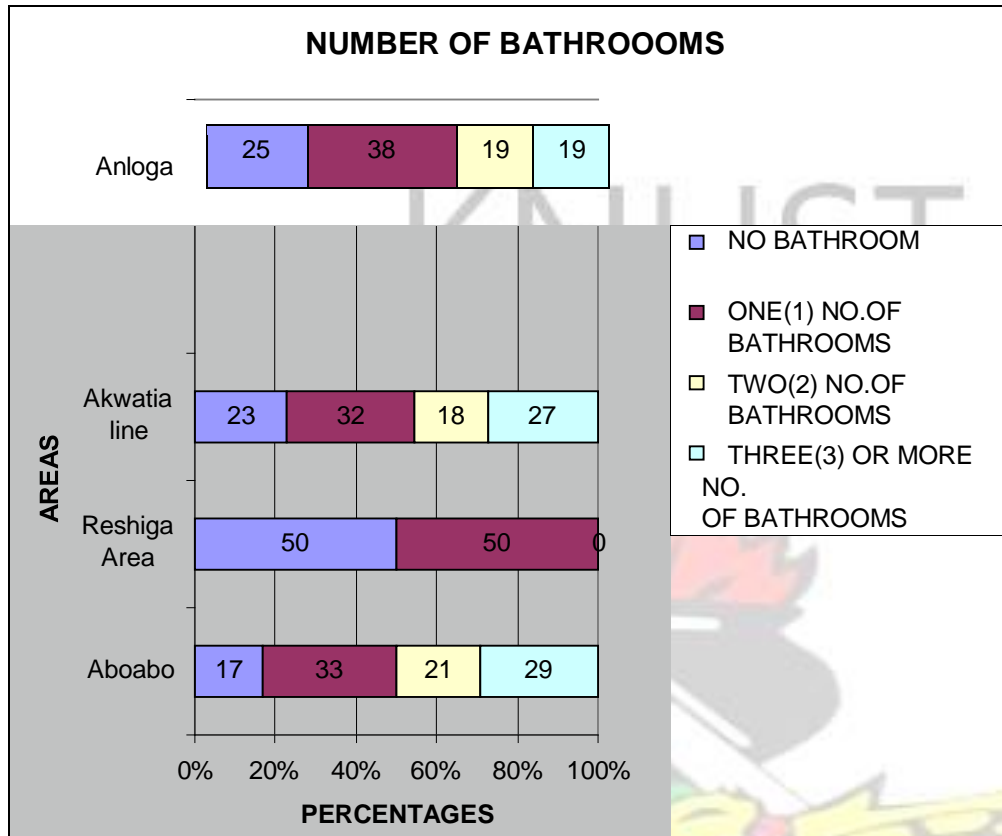
No of BATHROOMS	AREAS							
	Aboabo		Reshiga Area		Akwatia line		Anloga	
	No	%	No	%	No	%	No	%
0	52	17	26	50	6	23	3	30
1	103	33	26	50	8	32	4	40
2	65	21	0	0	5	18	2	20
3/more	91	29	0	0	7	27	1	10
<b>TOTAL</b>	311	100	51	100	26	100	10	100

**Source:** Author's Field Survey; July 2008

The table above shows the number of bathrooms in houses in the study areas. Bathroom in this contents include blocks systematically arranged in the form of a rectangle or a square and wooden structure for purposes of washing oneself. Information gathered from the study areas is graphically represented below.



**Figure 5.9**      **Number of Bathroom Facilities in the Study Area**



**Source:** Author's Field Survey; July 2008

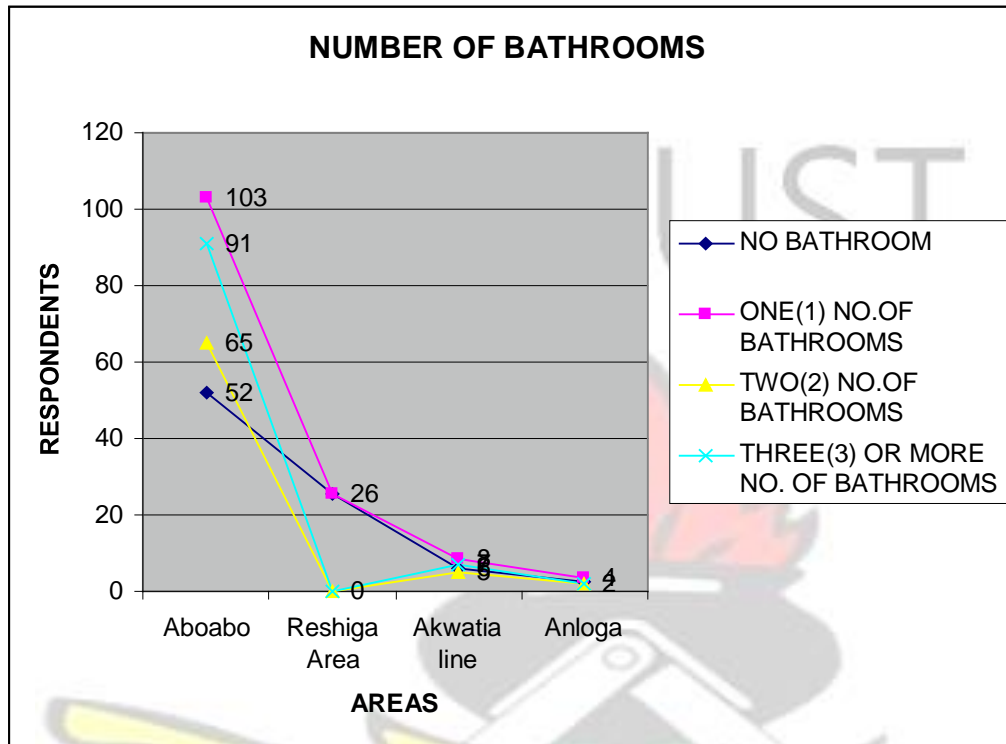
In Aboabo, out of a total number of 311, 103 houses representing a majority of 33% indicated the availability of only 1 bathroom facility. The house with 3 or more bathrooms formed the next highest in the survey. 91 numbers of houses representing 29% of the total sample indicated that there were 3 or more bathrooms in their premise. But the least number was recorded for houses with no bathrooms and this formed 17% because only 52 out of the 311 houses indicated that.

For the area in Reshiga, out of a total of 51 houses, 26 representing 50% indicated that they had no bathrooms and the same number also indicated that they had only one bathroom facility. This also represents 50% of the sample space.

For that of Akwataline, out of a total of 26 houses, 8 of them representing 32% stated that they only had 1 bathroom facility. But 7 of the houses forming 27% also indicated that they had 3 or more bathroom facility, thus forming the second highest in this group. A least number of 18% of the total sample space was recorded because only 5 respondents in the Akwatia area indicated that they had 2 numbers of bathrooms. But the figures were different in Anloga. Out of a total of 32 houses, 12 of them representing 37% indicated that they have only one bathroom. A number of 6 houses indicated that they have 2 bathrooms and another 6 number of houses also indicated that they have 3 or more bathroom. All together 6 houses representing 19% each of the total sampled houses

In conclusion, Reshiga Area has more houses with 'No Bathrooms' facility. But significantly areas in Anloga have a number of houses with 2 and 3 or more bathrooms in them. The graph below shows the number of bathrooms with emphasis to their percentages.

**Figure 5.10 Number of Bathroom Facilities in the Study Area**



**Source:** Author's Field Survey; July 2008

The survey also revealed that most of the children take their bath in the open whilst some adults bath in the open during the early part of the day and late in the night. However some residents queue in the morning to take their bath. This is due to the fact that the bathroom facilities provided are not enough in the houses surveyed.

The survey has shown that some of these bathrooms are owned by individual residents for their private use. Most of the bathrooms are cleaned every morning, but the management of the waste-water outside presents environmental problems. The houses have P.V.C pipes connected from the bathrooms to the outside of the building. Buckets and waste cans are used to collect waste water from the bathrooms. These buckets and cans are not emptied

regularly, and when they are emptied, the waste water is poured around the house. The waste water produces offensive scent to the residents and visitors to these communities alike. The number of houses using three bathrooms or more was significant in the survey work. The percentages for three bathrooms or more for the four communities are 29% for Aboabo, 0% for Reshiga Area, 27% for Akwatialine and 10% for Anloga.

### **5.3. ACCESS TO LAND THROUGH ENCROACHMENT OF NATURE RESERVES IN KUMASI**

The main nature reserves within the KMA are along the Owabi and Oda streams and their tributaries. The tributaries of Owabi stream are Asuaboa, Sikubri, Achianponi and Akosu. The Aboabo, Wewe, Danyan, Subin, Sisai and Kwadaso are the tributaries of Oda all located on the southern part of Kumasi (Lands Commission Kumasi, 2008).

All these nature reserves are prone to flooding during the rainy season. The Subin valley is well drained and flows through the Central Business District of Kumasi. Almost all developments on the banks of Subin are legal up to the Asafo interchange. Thereafter all other developments are considered illegal because of their lack of the necessary development and building permits. This tendency fuelled the establishment of slum and squatter settlements in the locality by some members of the urban poor.

Information available indicates that as much as sixty percent of areas within the nature reserves had been encroached upon. It was also noted that seventy-five percent of the nature reserves in Kumasi metropolis have been occupied by illegal squatters (Source:

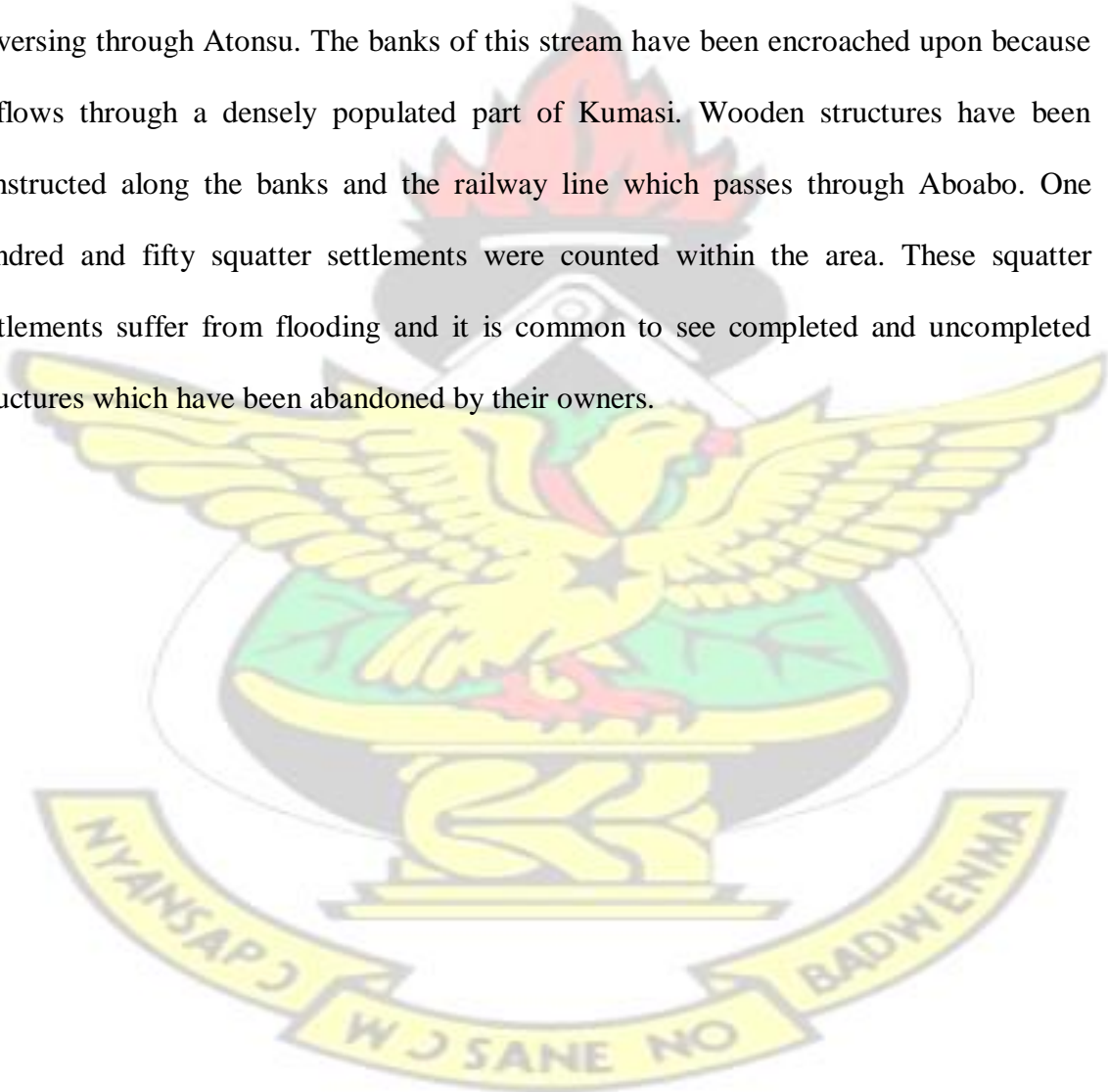


TCPD-Kumasi, 2008).

### **5.3.2. ACCESS TO LAND THROUGH ENCROACHMENT OF MAJOR STREAMS**

#### ***THE ABOABO STREAM***

This stream stretches from Buokrom through Dichemso to Oforikrom and Asokwa before traversing through Atonsu. The banks of this stream have been encroached upon because it flows through a densely populated part of Kumasi. Wooden structures have been constructed along the banks and the railway line which passes through Aboabo. One hundred and fifty squatter settlements were counted within the area. These squatter settlements suffer from flooding and it is common to see completed and uncompleted structures which have been abandoned by their owners.



**Plate 5.2 A SHALLOW SIDE OF ABOABO STREAM THROUGH ABOABO**



**Source:** Survey Data, July, 2008

The railway bridge on the Aboabo stream is often choked with domestic waste and the valley along the stream serves as a place of convenience for the squatters. It was evident that these squatter settlements have been in existence for some time and no effort is being made by the KMA to eject them as their continued existence poses danger to health, environmental and aquatic life. However, a portion the banks of Aboabo stream are used for other activities including gari processing, woodworking and refuse dump. This was visible as the stream crosses the Accra-Kumasi trunk road at Anloga.



### ***SUBIN STREAM***

This stream is well protected, probably because it flows through the centre of Kumasi.

Concrete gutters have been provided for the stream right from Bantama to Asafo Market.

Part of this stream has been reclaimed and turned into a lorry park at Ashanti New Town.

This stream serves as the main drainage channel for the city centre particularly those living at Adum, Bompata, Fanti New Town, Ashanti New Town, Asafo and parts of Asokwa and Kaasi where a drain has been constructed near the railway line leading to Takoradi.

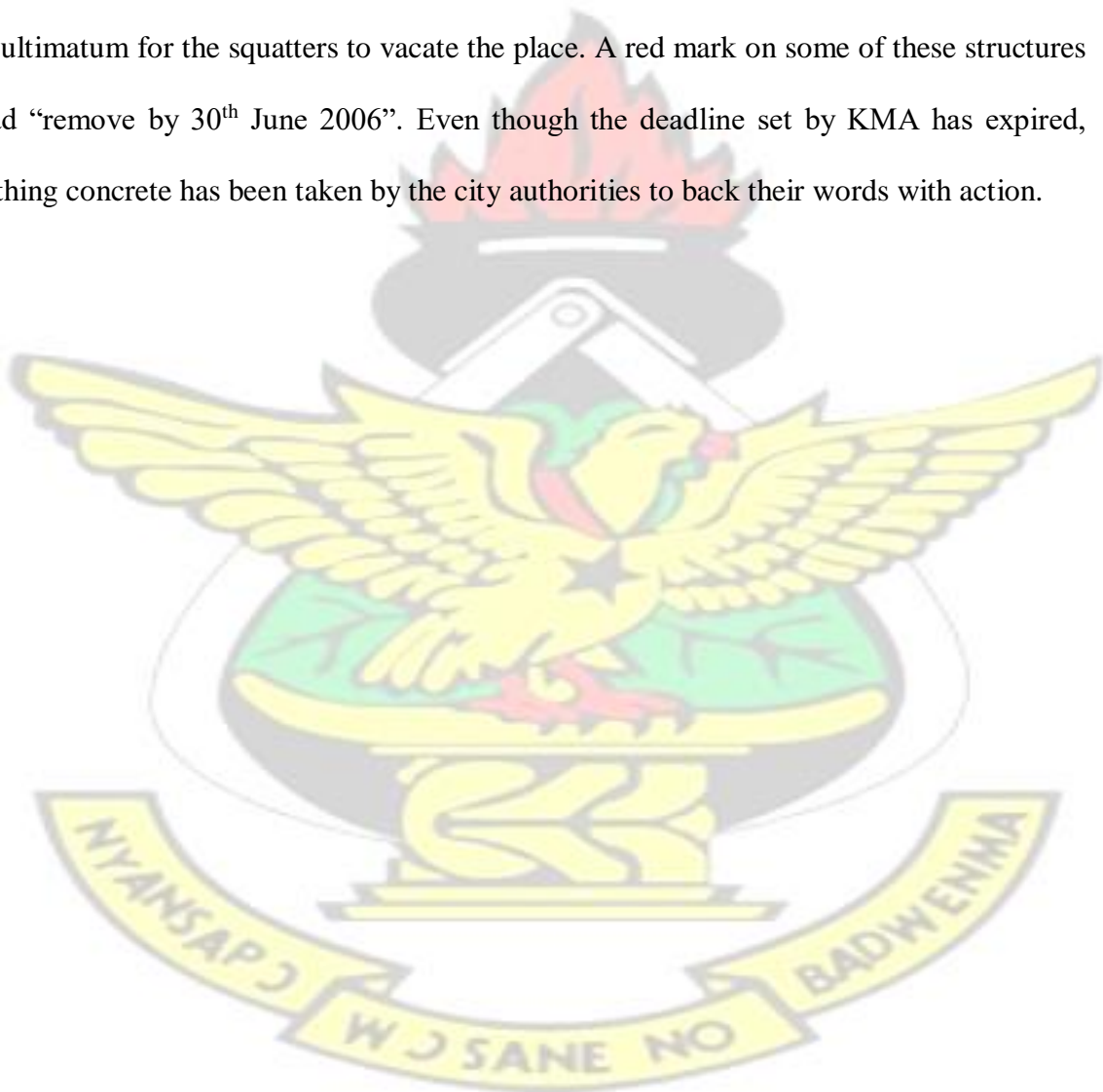
**Plate 5.3: SUBIN STREAM IN ITS CONCRETE CHANNEL**



**Source:** Survey Data, July, 2008

Commercial activities can be found along the course of the stream near the Kumasi Railway Station and opposite the Kumasi Central Market. A three story Sandcrate block structure has been constructed on the drains provided for the stream to serve as shops. After the

Asafo Interchange, fishmongers also parade along the stream smoking their fish. This area serves as a major fishing processing zone within the KMA. The banks of this stream have been encroached upon at the Reshiga structures and near the Electricity Company of Ghana sub- station. Squatter settlements numbering two hundred and fifteen have encroached this part of the stream. The materials used by the squatters are mainly wooden boards. These structures have been numbered as Kiosk 1 – Kiosk 215. It was evident that KMA has issued an ultimatum for the squatters to vacate the place. A red mark on some of these structures read “remove by 30<sup>th</sup> June 2006”. Even though the deadline set by KMA has expired, nothing concrete has been taken by the city authorities to back their words with action.





**Plate 5.4: WOODEN STRUCTURES IN RESHIGA MARKED BY K.M.A**



**Source:** Survey Data, July, 2008

Unlike the squatter settlement at Aboabo, those here are well organized under a leader. Any prospective squatter will have to see the leader directly or through an aide. Upon payment of few cedis a plot is allocated and the squatter is ready to build and occupy. When some of the squatters saw the researcher and his assistants, they thought that we were officials from KMA and started casting insinuations such as “your effort will yield nothing”; “we will stay there as long as we wish”; “our political connection is strong” and such other comments. However, with the help of their leader and a few enlightened ones among them we were able to conduct our interview.

### ***SISAI STREAM***

This stream is a tributary to the Aboabo at Asokwa and runs through the city from Bomso, Oforikrom New Site and to Adukrom. There are a lot of unauthorized properties built along the stream at Oforikrom New Site and Anloga. Here a few illegal squatter settlements were cited at their prime stage. At Bomso, portions of the banks have been used for cultivation of plantain. Poku Transport workshop abuts this stream and sometimes used fuel product find their way into the stream.

**Plate 5.5: SISAI STREAM THROUGH ANLOGA**



**Source:** Survey Data, July, 2008



### ***ATONSU STREAM***

The valley of this stream has been seriously encroached upon as the chief has allocated residential plots to several prospective developers. These developments have violated planning regulations as residential properties are located close to the stream. Some of the houses are constructed on flood prone areas leading to damage caused to life and property after a heavy downpour. Notable among these areas's' line at Atonsus. However, few squatter settlements are dotted along the Atonsus stream. The structures are mainly of wooden boards with no services provided.

**Plate 5.6: ATONSU STREAM FLANKED BY UNAUTHORISED STRUCTURES**



**Source:** Survey Data, July, 2008

### ***KWADASO STREAM***

It stretches from Kwadaso through Dakodwom to Nhyiaeso. This stream has not been encroached upon like the others; however it is not totally free from encroachment. At Dakodwom it is used for the cultivation of sugar cane and few houses built by squatters were also evident. Other squatters include spiritual churches and fitting shops at Sofoline. This stream serves as the main drainage source for the inhabitants of Patasi, North and South Suntreso and Kwadaso Estate.

**Plate 5.7: WEEDY BANKS OF KWADASO STREAM WITH ENCROACHED STRUCTURES**



**Source:** Survey Data, July, 2008



## **5.4. CHARACTERISTICS OF URBAN POVERTY**

### **5.4.1. SLUMS**

Almost all the slum areas in Kumasi are cosmopolitan settlements. Inhabitants in these areas are mainly aliens whose ancestors migrated from Northern Ghana and other countries like Nigeria, Togo, Benin, Mali, Niger and Burkina Faso. These areas are Aboabo (No.1 and 2), Reshiga Area and Akwatialine. Inter marriages have unified these settlers into the indigenous Kumasi township to the extent that it is difficult to identify who is a Ghanaian and who is not.

Aboabo (No.1 and 2), Reshiga Area and Akwatialine are predominantly Hausas, Wangaras, Moshies and other tribes from Northern Ghana. Anloga is also predominantly the Ewe speaking from Benin, Togo and Ghana. The responses from the people interviewed in each of the settlements showed that, in Aboabo, 218 of the respondents (representing 70%) were born in Ghana and trace their ancestral lineage to other West African countries. The respective figures for Reshiga Area, Akwatialine and Anloga are 33, 24 and 7 (representing 65%, 86% and 70% respectively). In Aboabo, Reshiga Area and Akwatialine, most of the people cannot speak their native languages and have adopted Hausa as their first language. In Anloga, the situation is different as most of them could speak their native language in addition to the Twi language.

## **5.5. LAND DELIVERY APPROACHES**

The survey revealed that the current approaches adopted by land sector agencies for improving the delivery of land for the urban poor include legal and institutional reforms.

The legal reforms include amendments of obsolete acts and statutes that impede land administration and management and thereby making the land acquisition and development cumbersome, slow and costly and therefore unaffordable especially to the urban poor. To this effect, the land sector agencies are currently undergoing legal reforms in which land policies and land laws and customary laws are being harmonized through the LAP. It is believed that, if there is harmonization in the various land laws and customary procedures and rules for accessing land, then everybody can have access to land irrespective of their status in life.

Besides, the land sector agencies are also undergoing institutional reforms where some of the institutions have been put under one umbrella so as to facilitate the free flow of land related information. This is to enhance the delivery of land in an efficient and expeditious manner. As a result the Lands Commission Act,( Act 767) was passed by parliament. The Act has broadened the functions of the then Survey Department, Land Valuation Board, Land Title Registry and the then Lands Commission under a new Lands Commission. Again, institutional capacity building and logistical problems are being tackled by the institutional reforms component of LAP. Furthermore, to ensure the effective management and coordination of customary lands, Customary Lands Secretariats are being set up in the various land owning communities.

Another approach adopted by land delivery agencies is land banking. This is done in conjunction with Metropolitan, Municipal and District Assemblies and Traditional Authorities, where chiefs have been encouraged to set aside some parcels of peri-urban land for future development. The import of land banking is to make land affordable to

prospective developers so that, the issues of land speculation which fuel up the price of land does not affect these land banks. This will help keep the price of peri-urban agricultural land down and also to ensure that the effect of urbanization does not take away much land at the expense of future development. In effect, land banking is trying to slow down the operation of market forces of supply and demand of land for development.

While these approaches are laudable in facilitating access to land and development, what is apparent is that, access to land is still based on economic principles. That is the forces of supply and demand determine who gets the right to use land so that in the end, the process of accessing land might be efficient and less cumbersome but as to whether this will lead to land being affordable to the urban poor is another issue.

## **5.6. MAIN CHARACTERISTICS AND PROBLEMS OF INSTITUTIONS INVOLVED IN LAND DELIVERY**

### **5.6.1. Characteristics of Current Land Delivery Institutions.**

The institutions involved in land service delivery operate in monopoly positions because the service they provide is limited to their institution only. The staffs of these agencies are usually indifferent to the interest of their customers though a large proportion of their income is from the fees/fines/charges of their services. There is little attention paid to customer interest. The implementation of policies and decisions are primarily based on budget output relations and compliance with procedures and processes rather than outputs and results (Larbi, 2006).

The main characteristics of the land service delivery system was revealed in the survey are as follows;

1. Land delivery is scattered among eight main institutions namely the Lands Commission, Office of the Administrator of Stool Lands, Internal Revenue Service, Town and Country Planning Department and District Assemblies.
2. Land information system is paper-based, manual, outmoded and very difficult to update
3. Response time to clients request takes a long time as information storage and retrieval is done manually.
4. Unclear roles, which sometimes confuses the public as to where to go.
5. Little or no coordination among the service providers resulting in duplication of some activities in relation to clients' requests.

The above characteristics have created perception among clients of the land service delivery agencies which can be summarized as: frustration, undue delay, slow or nonresponse, high transaction cost, rent seeking behaviour, corrupt, poor client services delivery, manipulation and mutilation of records, low integrity of land records etc. The resultant effect is that the quality of the land delivery system is poor and the urban poor cannot participate. Clients therefore tend to ignore the information provided in the records and resort to self-help in many cases or take decision without any valuable information base.

## **5.6.2. Problems of Land Delivery Institutions.**

### **5.6.2.1. *Public and Vested Land Management Division (PVLMD)***

Lands Commission –Kumasi is located in one of the Old Ministerial buildings. The strategic location of the Land Commissions makes it accessible to all clients who may need their services. The Commission disclosed that its main challenge to accelerated poverty



reduction effort is budgetary constraints. Funding for the activities of the Commission through the Financial Encumbrance (FE) was woefully inadequate and not released in good time. The last quarter allocation for 2008 was for example, even not received from the government.

Secondly the staffing position of the Commission is not the best. Currently the Commission needs cartographers to strengthen the records and drawing office, lands officers and Inspector of lands to man the rent management unit and encroachment prevention exercise and computer specialist to be in charge of Information Technology Section.

Third is the problem of office accommodation. It was disclosed by all respondent that the Commission has only eighteen (18) office rooms, which are woefully inadequate. There is therefore congestion in the records office, the files room and national service personnel office. The Chairman of the Commission also has no office at the Division for the smooth performance of his duties. In addition to these difficulties, the Regional Lands Officer's Office is separated from the rest of the offices making supervision and communication very difficult.

The fourth problem is internal communication. The intercom facilities provided in the office have suffered from irregular power supply leading to intermittent breakdowns. Besides, networking of computer could not be put into full operations for lack of adequate computers and accessories and deficiency in computer skills of some of the staff members.

The fifth problem disclosed by a staff at the records office of this division is records management. The manual data storage methods, space constraints and staff shortage are creating serious problems with records management. The Accountant also reported that the accounts and rent ledgers are getting bulky and worn - out.

The sixth problem as given by the Principal State Attorney is Court Cases; the Commission is saddled with nineteen (19) court cases some of which are old but still being pursued by their respective plaintiffs. The four current cases worth mentioning are;

**a. Akua Achiaa Ossei, aka Cathy Ossei vrs Harry Ossei, Lands Commission and 2 others.**

The Commission is the 4<sup>th</sup> defendant. Both plaintiff and first defendant are brother and sister. The 1<sup>st</sup> defendant allegedly submitted an application to the Commission requesting that since plot number 18 Block “P” Bomso, Kumasi was vested exclusively in him; all other names relative to the plot must be deleted. The plaintiffs deny having inter alia disposed of their interest and are therefore seeking an injunction to restrain the Commission from further processing of the document relative to the said plot until the case is finally determined. Secondly, Obaapanin Akua Druwaa, Apagyafie,

Ashanti New Town vrs Unilever Ghana Limited, Lands Commission and other. The plaintiff's claims that she is the Obaapanin of Apagyafie and her family originally held usufructuary title to all parcel of land now presently known and numbered as plot No 1 – 3 and 10 – 12 Krobo, Kumasi (Part One lands). The plaintiffs are aggrieved because the Commission has consented to the Assignment of the property but refused to recognize the interest of her family. Thirdly, Nana Twumasi Aboabio, Pinsanhene and 2 others Vrs Attorney General, Land Valuation Division, PVLMD and Ghana Education Service. The plaintiffs are chiefs who are the custodians of all that parcel of land measuring 256.8 acres which Ghana Government has since 1959 acquired for Yaa Asantewaa

Secondary School, Tanoso-Kumasi. The plaintiffs have jointly asked for prompt payment of fair and adequate compensation for the acquisition of the site. The court has given judgment to the plaintiffs and filed for Assessment of Compensation. Meanwhile, the Executive Instrument (E I) of the acquisition has still not been published. Finally, in the Republic Vrs Gertrude Adoma Afranie the accused person is wilfully in occupation of public land at T.U.C junction, Kumasi. The Commission as part of its mandate to check encroachment on public land found the defendant occupying public land without any authorization and decided to prosecute her.

The rest of the cases as disclosed by the Principal State Attorney touched on application for an order to cancel lease documents, application for order of mandamus, injunction, and declaration of title and unlawful occupation of state land. The Principal State Attorney disclosed that the effect of court procedures on the activities of the Commission is enormous. Court procedures waste time, money, unnecessary adjournments etc.

The eighth problem is chieftaincy disputes. All the respondents agreed that chieftaincy dispute has negative implications on the work of the Commission. Currently there is a dispute between Chiefs of Daaban and Sokoban over a 254 square kilometre land. The problem here relates to boundary dispute and the resultant effect is that all land documents coming from this disputed area cannot be processed at the Lands Commission.

The ninth problem has to do with travels of Otumfour. It was disclosed by all the respondents that when Otumfour travels, no one can sign a document on his behalf. This situation tends to prolong the time to be used in processing the documents.

The tenth problem has to do with delays of documents by the Kumasi Traditional Council. Documents sent to the Kumasi Traditional Council for endorsement by the caretaker chiefs and Otumfour tend to delay despite the existence of Asantehene's Lands Secretariat.

The last problem as disclosed by the respondents has to do with fees and charges by the Kumasi Traditional Council. Fees are charged without reference to any formula. Within the Kumasi Traditional Area caretaker chiefs are supposed to present one-third ( $\frac{1}{3}$ ) of the drink money on any land granted to Otumfour. This arrangement is not complied with by the caretaker chiefs, so when a prospective land owner presents his allocation note to Otumfour for endorsement, he/she is made to pay for the one-third which the caretaker chief has refused to pay. The resultant effect is that the cost of processing lease document in Kumasi is very high and time consuming.

#### **5.6.2.2. *Survey and Mapping Division (SMD)***

The Survey and Mapping Division has its own building strategically located in Kumasi. The Division in its role to reduce poverty in the region faces some problems as catalogued by the respondents. The Division faces the problem of inadequate funding from the Government of Ghana (G O G) to undertake its day-to-day functions. There is also shortage of trained staff and equipment resulting in slow preparation of base maps. This situation has led to land transactions and development in areas where base maps have not been prepared. This has resulted in multiple land sales, haphazard development and land disputes. Again, the presence of quack surveyors in the regions is a problem to the Division. Most chiefs have their own unqualified surveyors who do surveying on their behalf. Their activities lead to wrongful demarcation of plots. A respondent indicated that at times buildings are put on roads, open spaces and in between plots.



#### **5.6.2.3. *Land Registration Division (LRD)***

The Land Registration Division, though the youngest among the Land Sector Agencies is beset with a number of problems. The problems facing the Division as disclosed by the respondents are; severe shortages of qualified staff like the other institutions, nonexistence of Adjudication Committee. This Committee, according to the Land Title Registration Law, 1986 (P N D C L 152) is to adjudicate on all matters brought before the Land Registry. This Committee has not been formed despite its provision in the law.

Also, inadequate resources for Title Registration, inadequate public education on Title Registration procedures, and non-compliance with section 13 of P N D C L 152 on conversion of deeds to title certificate.

#### **5.6.2.4. *Office of the Administrator of Stool Lands. (OASL)***

This office is in the same Ministerial block with the Public and Vested Land Division of the Lands Commission and therefore accessible to their clients. However, the challenges or constraints facing the office towards poverty reduction include lack of a Legislative Instrument to facilitate the operation of Act 481. Failure of Kumasi Metropolitan Assembly to use revenue for development projects for the benefit of communities, chieftaincy dispute, inadequate boundaries between stools leading to conflicts, inadequate logistical support, and inadequate skilled manpower. This has led the office to employ “commission collectors” to collect stool land revenue on behalf of the office. This practice is in line with the government’s policy of public/private partnership. Besides, difficulty of some chiefs getting their share of the stool land revenue from the Kumasi Traditional Council (KTC) and some chiefs do collect ground rent and farm tribute direct from their tenants were general problems encountered by OASL.

#### **5.6.2.5.        *Land Valuation Division (LVD)***

The Land Valuation Division occupies the same building with the Public and Vested Land Management Division and therefore accessible to their clients. The problems encountered by this division were not different from those discussed above.

#### **5.6.2.6.        *Town and Country Planning Department (TCPD)***

This department occupies its own building located within the Ministerial area and therefore accessible by all clients. The challenges or constraints of this department effort at ensuring access to land by urban poor, as suggested by respondents were as follows. There is lack of human and logistic capacity of the agencies involved in development control to collate and guide the activities of the multiple individual private developers. This is characterized by lack of up-to-date maps for quick and reliable plan preparation and land use conflict resolution, as well as accurate ground demarcation and survey of approved plans, immobility of inspectorate and field monitoring staff for day-to-day supervision and monitoring of development, with resultant weakening or abandonment of statutory supervision of developments. For example, the Building Inspectorate Section of the Metro Engineers Department has no vehicle for field operations and likewise the Metro Planning Unit of the Town and Country Planning Department has only one old pick-up truck. Besides, there are insufficient middle level technicians with expertise in building and construction technology in Kumasi Metropolitan Assembly (KMA) for statutory

supervision of construction in the metropolis. The current crop of Building Inspectors of K. M. A were employed as Building Draughtsman, and without any form of training, were converted, promoted and designated as “Building Inspectors”. Also, dependence on obsolete and manual methods for plan preparation and information management for monitoring and supervision of development in the metropolis is hampering enforcement of development control.

Secondly delays in granting permits for development and construction to applicants coupled with the ever-escalating construction costs in the economy, push prospective developers to commence construction ahead of processing the necessary permits. This problem is a result of applicant inability to satisfy all the requirements for grant of permits especially “certificate of good title to land.” Low number of the required meetings and irregular sittings of the Statutory Planning Committee of the Assembly - the body with statutory responsibility for granting permits for development, cumbersome and time consuming permits approval process, delays by the final signatory to the Building Permit- the Metro Chief Executive. This is not a statutory requirement but for some reason, was imposed by the then Kumasi Municipal Council in the early 1960’s, and adopted by the subsequent councils and Assembly respectively. Furthermore, KMA is not applying the simplified procedure for granting Development and Building Permit provided by the provisions of the National Building Regulations 1996-LI 1630.

Thirdly, traditional land owners’ refusal to succumb to approved plans proposal as some land owners unilateral rejection of certain proposals in approved plans reserving sizable tracts of land for public community facilities and services (for example schools, public

parks) and surreptitiously sub-dividing into dwelling plots and allocating same for private development. Also, impatience on the part of some traditional land owners to wait for completion of planning scheme for their stool lands and without technical guidance subdivide the land and allocate for predominately residential development and land litigation resulting from conflicting claims to stool land. Finally, the engagement of quack persons who designate themselves as planners and surveyors, by some land owners to prepare and implement land use sub-division plans has also not helped the situation.

Fourthly, the Building Inspectorate Section of the Metro Engineers, Department- KMA is not performing its statutory functions of supervising building construction to ensure compliance with the requirements of development and building regulations. Rather it concentrates on checking unauthorized developments. The only evidence of its existence and operation is the occasional discriminatory “STOP WORK PRODUCE PERMIT” notice or “REMOVE-BY ORDER OF KMA” inscriptions on a few structures in the metropolis.

Fifthly, ignorance of some developers of the regulatory requirements for development in the metropolis and KMA’s inability to enforce sanction provisions of development regulations as well as the general indiscipline and lawlessness of the actors in the development management system has frustrated the efforts of the development control unit of KMA.



#### **5.6.2.7. Kumasi Metropolitan Assembly**

The main activity of the Kumasi Metropolitan Assembly (KMA) as disclosed by respondents is the alleviation of poverty in the metropolis. The Government of the Republic of Ghana through the Metropolitan, Municipal and District Assemblies has embarked on a programme towards eradication of urban poverty. This programme was initiated in 2003. In this regard KMA collaborates with other institutions in solving the problem of urban poverty. These institutions as disclosed by respondents are:

- a. Ministry of Health (MOH)
- b. Ministry of Food and Agriculture (MOFA)
- c. Social Investment Fund (SIF)
- d. Non-Formal Education Division of the Ministry of Education
- e. Department of Social Welfare and
- f. Non-Government Organizations (NGO's) involved in poverty reduction.

The challenges facing the KMA in its efforts at urban poverty reduction as revealed by respondents are:

- a. Lack of qualified staff, especially field workers
- b. Lack of funds to implement programmes that aim at reducing urban poverty in the metropolis.
- c. Lack of logistics and other equipment such as vehicles
- d. Poor community participation in poverty reduction programmes.
- e. Land litigation and chieftaincy disputes, affects developmental efforts of the Assembly.

## **CHAPTER SIX**

### **SUMMARY OF FINDINGS, CONCLUSIONS AND RECOMMENDATIONS**

#### **6.1. INTRODUCTION**

This chapter presents a summary of the main findings; the conclusions arrived at and the recommendations for the study. The study was undertaken to assess how the land delivery system could be improved for the benefit of the urban poor within the Kumasi Metropolitan Area. The study also sought to find out the problems among the land delivery institutions and the role of the Land Administration Project (LAP) in land service delivery in the country as a whole.

#### **6.2. SUMMARY OF FINDINGS**

Based on the stated objectives, the study used statistical procedures, to analyze data collected by interviewing people living in slums and squatter settlements (urban poor) and land delivery institutions including the Kumasi Metropolitan Assembly. The main findings of the study are summarised as follows;

##### **6.2.1. Income**

An attempt was made to get the income earned by the residents (both tenants and landlords) but this proved futile as people were not willing to give information on their income. It was also observed that most of them could not estimate the average income they receive every month. Looking at their present status, one could conclude that majority of the people are poor and live from hand to mouth.

### **6.2.2. Maintenance of Buildings**

The culture of maintenance is lacking in the country and worse in slum areas. In all the communities surveyed, most of the buildings have major cracks on walls, paints peeling off and the foundations of some buildings hanging due to erosion. It was observed that most of the buildings have not been maintained since they were constructed/built up. The general drainage system in these areas is poor leading to creation of gullies between buildings. Most of the houses would need a lot of improvements to make them really safe for human habitation.

### **6.2.3. Provision of Services**

#### **6.2.3.1. *Water***

Despite the presence of pipe borne water in these communities, most of the houses do not have standpipes. They rely solely on buying water at 20GHp per bucket from nearby houses which have water. It was observed that the public stand pipes in these communities are broken down. A few houses have constructed boreholes and use the water for washing and cleaning.

#### **6.2.3.2. *Electricity***

Apart from the Reshiga Area, all the houses in the other communities have access to electricity, but some have been disconnected for non-payment of bills. This may arise as a result of the landlord and family being excluded from paying the bill or the money for payment is squandered by a member of the household particular landlord and family.

#### **6.2.3.3. *Health.***

Health facility is close to these residents, but the local residents do not patronize their services. This may be due to the fact that the residents have not registered with the National Health Insurance Scheme. They prefer to seek medical attention from herbalists or self-medication when they are sick.

#### **6.2.3.4. Education**

Due to the reasons given in chapter 5 item 5.2.3 poor parents find it difficult to sponsor their wards in school. Although basic education has been made fee-free in addition to provision of meals, hidden cost (such as cost of school uniforms, tables and chairs, books, printing fees and others) may still discourage the urban poor from sending their children to school.

#### **6.2.4. Land Tenure**

The main problems identified under the land tenure system in Kumasi today include high land prices which do not give fair access to land, particularly the urban poor. Cumbersome procedure has also made land acquisition slow and costly while protracted litigation retards land delivery. Above all, the ineffective land administrative machinery has failed to respond to the changing condition. Corruption and illicit practices often hamper the land delivery system for the urban poor. Finally the role of chiefs in land administration leaves much to be desired.

#### **6.2.5. Housing**



Government efforts to improve housing in Kumasi have mostly been in the form of estate housing for low-to middle-income households and bungalows for senior public sector employees. Unfortunately the estates in Kumasi failed to solve the housing problems of the low-income households both because the supply was too limited and because the urban poor cannot afford to buy or even rent such houses.

#### **6.2.6. Urban Migration**

People from communities who migrate to Kumasi tended to congregate together in new settlements so that they could preserve and practice their culture. Thus within a generally accepted culture and traditional practices of a dominant ethnic group could be found other local cultures and traditional practices resulting in the plurality of cultures. On arriving in Kumasi, the migrant with little or no formal education or skills finds that life is not as anticipated. There are no readily available jobs, and majority find themselves in the informal sectors with low incomes. Decent accommodation is beyond their reach and most migrants end up in informal settlements with insecure tenure and lacking basic urban services.

#### **6.2.7. Financial Constraints**

The Kumasi Metropolitan Assembly (KMA) depends mainly on the 20% District Assembly Common Fund (DACF) for poverty alleviation in the metropolis. K. M. A. has to use this money to fund renovation of old school buildings, and construction of new ones, provision of portable water, employment creation, health post etc. This makes the fund allocated not enough to cater for all the functions of the Assembly towards poverty eradication. The Internally Generated Funds (IGF) of KMA come from property rate, basic rate, building

permit, store rent, timber sales, hotels and restaurants, commercial vehicles, market tolls, lorry park toll, abattoirs fees, court fines, artisan fees, cemetery fees, marriage registration, stool land revenue etc. Despite the existence of all these revenue sources, K. M. A. is unable to meet their financial obligations effectively due to high level of delinquency encountered in their collection.

#### **6.2.8. Court Cases**

It was found out that court cases retard the progress of work of some of the land delivery institutions. For example the Public and Vested Land Management Division of the Lands Commission had nineteen (19) cases to deal with and at the time of writing this report only one case had been disposed off. Court proceedings are costly in terms of time and money.

#### **6.2.9. Institutional Problems**

Most of the land delivery institutions do not have enough skilled staff. The various agencies involved are poorly coordinated and the office accommodation situations do not encourage any meaningful work.

- ◆ **Skilled Staff:** The institutions do not have the quality and quantity of staff they need. The shortage of managerial skills, reluctance to take risks, ignorance of the true need of users of the system, inability of the system to respond to the demand, failure of the agencies to treat information as a resource is among the many complaints.

- ◆ **Lack of Co-ordination:** There is often no coordination mechanism among the relevant agencies to deal with land registration.



**Office Accommodation:** All the land delivery institutions occupy an old building being used as office. These buildings have seen little or no maintenance since they were built. The office rooms were found to be congested. Tables and chairs were not in good conditions, as most of them need repairs and polishing. Most of the louvers were broken, electrical wires hanging, faulty plug system, and P. V. C tiles were peeling off. The sanitary wings are not comfortable for human use. The scent emanating from this area is very offensive when one uses the staircase. This current situation is attributable to the intermittent flow of water to the buildings. The environment of the offices is characterized by noise coming from vehicles, petty traders, and at times clients who patronize their services. These petty traders at times move from one office room to the other enticing officers to buy from them. The worse offenders are insurance agents and those sellers who classify their goods as sales promotion.



**Financial problems:** Government budgetary allocations to these institutions are woefully inadequate and revenue generated internally is low as land registration is considered to be a public good.

- ◆ **Logistical Support-** The institutions are saddled with the problem of inadequate logistics such as vehicles, computers and office equipment. Most of the work is done manually.

- ◆ **Records Keeping:** The records management system of these agencies leaves much to be desired. Records keeping are done manually with ink in files, ledger books and maps/sheets. The system of recording is very laborious, slow and prone to mistakes. There is the risk of loss of records in case of fire outbreak. Most of the files, ledgers, records sheets/maps are torn and some pages missing and at times a whole file, ledger or sheet/map cannot be traced. Shelves and cabinets provided for the storage of information materials are at times at the mercy of mice and cockroaches leading to loss of vital information compiled at a very high cost.

- ◆ **Training:** Some of the staffs of these agencies have remained on their schedules for far too long without any form of training. It was disclosed that most of the junior staffs of these agencies have no form of training since they were employed.

#### 6.2.10. Time Management

Nickell et al. (1975) have noted that time available to every one in a day is 24 hours; no more no less. Time is already provided by nature. People can only manage how to use time as it comes to them and passes away. Mackenzie's (1972) proposal that time wasters are available in all organization/institutions comes to the fore.

Some of the time wasters in the institutions studied were:

- ◆ Telephone Interruptions
- ◆ Misused Meetings
- ◆ Crisis Management
- ◆ Lack of clear daily objectives



- ◆ Self-indiscipline (with time)
- ◆ Ineffective Delegation
- ◆ Procrastination
- ◆ Inability to say “no”
- ◆ General anxiety at work
- ◆ Lateness to work and
- ◆ Attempting too much work at a time.

#### **6.2.11. Legal Framework**

Laws are viewed as the formal part of the business of acquiring and exercising power. There are too many laws, particularly in the area of land administration. Most of these laws are outmoded and do not meet any perceived need of society in modern times. Provisions in some of the laws have not been brought into operation. For example section 6 of the Conveyancing Decree 1973 (N. R. C. D.175) enjoins the Chief Justice in consultation with the Chief Lands Officer to make “regulations providing generally for the administration of the scheme for recording oral customary transfers”.

These regulations have not yet been published despite the existence of the law 35 years ago. Section 18 of the Decree states that “the court shall have power to set aside or modify any arrangement to convey or a conveyance of an interest in land on the grounds of “unconscionability”. The decree however, did not define “unconscionability”. This means that the courts may set some conveyances aside for reasons no one knows for certain. This introduces some amount of uncertainty in land conveyance.

Lastly Section 16 of the Office of the Administrator of Stool Lands Act 1994 (Act 481) states that “the Minister may in consultation with the Administrator by Legislative Instrument make such regulations as are necessary to give full effect to the provision of this Act”. Currently there is no Legislative Instrument in place to give full effects to the provisions of the law. The adjudication process has its problems as well, mainly in the area of efficiency and effectiveness. In Kumasi, the High Courts are bringing land administration to a virtual halt through their adjournment of cases brought before them. When the courts finally do reach a decision, the situation at times become worse off as boundaries are described in relation to old landmarks and therefore impossible to locate on up-to-date maps.

Other issues have to do with access to and the “user-friendliness of the courts. Land cases are normally handled by the High Courts. These courts are few in number and more expensive to use. Court procedures create additional problems for the litigants. The language of the courts is not the language of the majority of the population and their decisions can be appealed to the court, which merely adds one more layer to the adjudication hierarchy.

#### **6.2.12. The Role of the Land Administration Projects (LAP)**

The overall goal of the LAP is aimed at improving land service delivery. Some of the specific activities are:

- ◆ Legislative reforms which aims at reducing all the laws on land into one divided into four parts namely: Land Tenure (or Land Administration), Land Management, Survey and Mapping and Land use Planning. This will eliminate ambiguities and duplications, thus making the laws clearer for implementation.

- ◆ Support to the judiciary to enable them adjudicates land cases faster.

◆

Institutional Reform, which aims at reorganizing the five land sector agencies under the Ministry of Lands, Forestry and Mines into three divisions of one corporate body called the Lands Commission. The divisions are: Land

Registration Division, Land Service Division and Surveying and Mapping Division. The new agency will be a merit-based, subvented organization which will operate outside the civil service with the powers to hire and fire its own staff. To further enhance service delivery the various divisions of the new agency will be co-located in a modern building. It is anticipated that the new organization will be listening and learning organization.

- ◆ Development of a computerized Land Information System, which will eventually link into the e-Ghana Project and a National Spatial Data Infrastructure.

- ◆ A comprehensive human resource development to equip the staff with the requisite skills and orientation to deliver timeous services to the public. All other issues affecting service delivery will be addressed in a listening and learning organisational environment.

- ◆ Support to the professional associations to build their capacity to meet client's demands and;

- ◆ Support to customary landowners to improve the capacity for land management through Customary Land Secretariats.

### **6.3. CONCLUSIONS**

On the strength of the findings of the study, conclusions can be drawn that:

Many communities depend on nature reserve areas leading to over use in the face of rapid population growth and extreme poverty. These communities need help to restore the nature reserve and employ measures for their own sustainable livelihood.

The housing situation of the urban poor should involve all interest groups and seek to identify and solve problems before they arise. The poor migrants are exposed to lack of shelter and other essential basic human needs, are forced to accommodate themselves at the periphery of urban areas creating slums, and squatter settlements. In the communities studied, there are problems of inadequate housing stock and poor housing quality, indiscriminate dumping of refuse, high population growth rate, poor drainage system, children not attending school and unemployment.

The land delivery institutions lack both financial and logistical support to work. The institutional capacity for poverty reduction must be strengthened by equipping these agencies with more financial and human resources, streamlining laws that impede the work of these agencies providing qualified manpower and logistics and ensuring that their activities for poverty reduction must identify and assist the urban poor to move away from the poverty net. Urban poverty alleviation would therefore require a holistic approach



involving all stakeholders-the Central Government, the Metropolitan Assembly, and the Land Delivery Institutions Social Investment Fund. Department of Social Welfare, Statistical Service, Research Institutions, Banks and other financial institutions, the NGO's and the urban poor must operate in a collective action. Such action should address problems of lack of access to land and services, income distribution, education, ignorance and other factors, which affect the urban poor.

The current system of land service delivery is inefficient and expensive, creating a very uncertain environment for decision making. Response time to clients request is undesirably high. Improving land service delivery must therefore be one of the key reforms that must be undertaken in order to attract investment, experience sustained economic growth, reduce poverty and improve the functioning of human settlements. Implementation of the LAP activities is by the people working with the land delivery institutions which operate in inefficient system. This is a big challenge to the reforms. The infrastructure and human factor needs to be closely monitored to ensure that unwritten issues are addressed to provide job assurance and guarantees to the staff in order to create the human environment needed for optimum service delivery. The success of LAP to a large extent depends on the attitudes of the people working currently in the existing LSAs, their orientation, understanding and commitment to change and preparedness to learn. Creating a quality land service delivery for the benefit of the urban poor is a must for the country and strong commitment backed by the political will should be able to deliver the required changes.

#### **6.4. RECOMMENDATIONS**

Based on the findings of the study, the following recommendations are made.

#### **6.4.1. Acquisition of Nature Reserve sites**

The study revealed that all the nature reserve sites within Kumasi Metropolitan Area are being encroached upon by squatters. Most of the time city planners come out with beautiful ideas on land use for the metropolis but forget about who owns the land. Landowners in their own proper sense will not put their land to use where no income will be accrued. In such situation there is the need to compulsorily acquire such sites to ensure protection of our water bodies. The city planners and the Department of Parks and Garden should come out with an appropriate land use and develop the reserves for public use with funding from the Kumasi Metropolitan Assembly. The people living around the reserve areas should be educated on the importance of the nature reserve and by-laws should also be in place to protect the reserve. The people should also participate and contribute their ideas to the restoration of the reserve.

This education can take the form of local language programmes on the FM Stations, television, print media etc. Environmental campaigns in the form of poster should be displaced at vantage points for all to see. The youth should be encouraged to form group to help restore degraded lands.

#### **6.4.2. Conservation of Nature Reserves**

Little or no attention has been paid to the conservation of our nature reserves. There is the need to promote alternative livelihood appropriate for the urban poor whose existence are threatened by conservation initiatives. Measures aimed at protecting our nature reserve should take account of the social economic cultural and land tenure structure of the people involved. In most cases compensation are given which makes the people (urban poor)

worse off. Any conservation measures adopted should take account of human welfare, intensive dialogue between the planning authorities (Land Sector Agencies) and the local people in the initial stage of the project. There is the need also to consider the Social Impact Assessment vis – a – vis Environmental Impact Assessment. In doing so there will be the need to; identify potential conflict areas and ways of resolving them, consider how local people respond when their livelihoods or interest are affected, assess what the social groups stand to win or lose from particular project and explore alternative livelihood support for the group affected by the project. These steps when followed will not only address the needs of the urban poor; but also ensure that nature reserves are protected in practice.

#### **6.4.3. Learning from the Urban Poor**

The design of more appropriate urban policies for the poor requires that a set of elements be culled from the experience of the poor themselves. This must include the acknowledgement of the role played by sweat equity, the acceptance of the gradual nature in which the housing and the settlements of the poor grow, guided by the changes in family structure, clear definition of property right, the creation of mechanism to support collective action and control externalities.

#### **6.4.4. Slum and squatter settlement upgrading**

There is the need for measures to be in place towards the improvement of existing informal settlements. These measures consist of a number of initiatives aimed at correcting negative externalities in these settlements, planning their future growth, providing urban services, rectifying and/or providing property titles and providing technical assistance and micro-credits to improve individual housing units. Communities are to be involved in the

upgrading process with funding from the central government. The upgrading process should be cost effective, simple and down to earth. Components to improve land tenure had to be carefully implemented to enhance the perceived land tenure security, as well as to recover cost. Participatory approaches in all stages should be adopted ranging from: concept development, planning of layout, decision making on level of services and implementation.

#### **6.4.5. Promoting Community-Based Safety-Nets**

Government subsidy programmes established to protect the urban poor often do not reach them. Community-based safety-net systems, such as community-based health, life and unemployment insurance and scholarship funds, may be more effective in protecting the poor from economic hardship, illness or death in the family.

#### **6.4.6. Bringing the Poor into Formal Land Market**

The key to sustainable poverty alleviation is to enable the urban poor to operate in formal land markets like other citizens. This can be done in two ways. First there is the need to increase the supply of land for the urban poor. Experience has shown that urban migrants and squatter settlements were treated with open hostility. They were generally considered as slowing down the process of development and their illegal settlements were often flattened with the help of bulldozers. Currently this idea has changed and many initiatives have been undertaken. One of such initiative is the provision of site and services. This will provide the target group with a plot and basic infrastructure such as water, roads and sanitation facilities. The second initiative is land sharing. Both the landowner and the



squatters benefit from land sharing in that the squatter get to stay on the land legally while the landowner can sell or develop a portion of the land and avoid land legal battle. The second intervention is to increase the effective demand for land for the poor. It has been argued that subsidizing the poor is not sustainable. This is because government's resources have not been able to subsidize all the poor who need housing. To increase the effective demand for the poor there is the need for:

**Community Organization-** the urban poor as an individual is seldom able to afford land and housing. Coming together as a group will enable them afford not only land but also housing. They are also able to negotiate with the government or private sector as a group rather than as individuals. Community based organizations can take the form of welfare association or slum-dwellers association or coalition of the poor. Non-governmental organisations can play a major role in organizing the poor. However, the NGO's should not make the poor communities to depend solely on them, as this will not help the poor.

**Increasing savings and providing access to finance** Community-based organization take place when the poor feel threatened or have to satisfy a common need. The problem of sustaining community organization once the threat is removed or the need is satisfied is through community based saving-and-credit schemes. These credit schemes not only organize communities but also increase the effective demand of the poor by increasing their savings and providing access to credit. The poor are not without income, what they lack is capital. They cannot access money from the banks because they lack collateral. The urban poor are also unable to deal with banking procedures which require high levels of literacy. Moreover, the amounts that they want to borrow are often too small that the banks do not

find it profitable to lend them the money. Government should assist this process of community credit scheme by creating finance facilities which act as reserve banks for these “mini banks of the poor”

#### **6.4.7. Institutional Problems**

Sustaining and intensifying efforts to alleviate urban poverty require substantial capacity building, particularly in the public or governmental sector, among the organization of the poor and among the civil society organizations that work towards empowering the poor. Capacity building includes both institutional change and human resource development.

**Institutional Change-** this change include regulatory, fiscal and organizational framework, need to focus on creating an environment that empowers the poor to address their problems and become an integral part rather than a marginal part of the city. This involves removing barriers that restrict their access to finance, housing infrastructure, education and other urban services. It also includes encouraging the poor to acquire skills and information to enable them enter into equitable partnership with other actors. The role of government in this direction is to ensure fair playing field for the urban poor. This requires strategies that are in harmony with the culture and economies of the poor such as community-based saving and credit scheme.

Developing such innovative mechanisms requires research and experimentation. The officials in the land service delivery should be encouraged to learn from the poor. Moreover, governmental institutions can only become “pro-poor” if the poor are able to influence decision-making.

**Human Resource Development at the Government or Public Sector-** This requires both attitudinal change and skills development among government official. Government officials need to regard the poor as clients and partners, rather than the “governed” and ignorant who need to be taken care of. They have to realize that the poor know how to solve their own problems and they succeed if a supportive institutional environment exists. Government officials should regard their job as a facilitator for the creation of such institutions. Officials should also learn from the situation on the ground rather than develop policies based on imported models and theories from other countries. The success of urban poverty alleviation depends on officials studying the existing situation, identifying ways and means of improving upon existing market delivery mechanisms in partnership with the poor.

Government officials should also develop their skills to provide technical assistance required to address the problems faced by the urban poor and to improve their working environments. Capacities of technical institutions like Kwame Nkrumah University of Science and Technology (KNUST), Kumasi Polytechnic (KP) and Kumasi Technical Institute (KTI) need to be enhanced to tackle the demand for human resources development in the public sector.

**Human Resources Development among the poor and their partners:** There is the need to train new community organizers and developing the skills of existing ones. Moreover, the poor and their partners need skills in transparent management of community-based

organization including knowledge on financial and operational management. The poor and their partners also need skills in advocacy, analyzing and disseminating information.

#### **6.4.8. Development of Rural Areas**

More often than not, the planners/city authorities tend to forget that the urban poor will have to be accommodated when they migrate from the rural areas and therefore their settlements plans should include them. These migrants normally have no money to access land from the land market. They tend to settle at the outskirts of the city and with the help of friends and relatives; they build any type of structure on the land. These structures tend to be a squatter settlement in the long run. There is the need to improve the infrastructure facilities at the villages. These facilities should include social services, water, health care, housing, education etc.

Secondly since the rural migrants are basically farmers the District Assemblies, Ministry of Food and Agriculture and the District Director for Agriculture should subsidize imputes for agricultural production, introduce high yielding varieties of cash crops to farmers, constant interaction with farmers by extension officers to educate farmers on modern farming techniques, create market for farm products, improvement in road network and storage facilities and preservation methods in times of bumper harvest. These measures will reduce drastically the problem of rural-urban migration. The rural folk should also be assisted in the form of soft loans to establish their own small-scale industries to process their farm products locally. The current poverty alleviation loans given by the District Assemblies is woefully inadequate. This loan ranges between GH¢20.00 and GH¢100.00 per person. The Agricultural Development Bank should have a special loan facility for



farmers in the rural areas at a reduced rate of interest. This will serve as an incentive to encourage the rural folk to stay in their villages.

#### **6.4.9. Housing**

The emphasis to be given to housing the poor depends on the income levels, rate of urbanization and proportion of the poor. In Kumasi, the formal commercial housing sector produces a diverse range of commercial solutions that respond to the price demands of the rich. However, historical experience in Kumasi shows that the range of solutions is in fact very limited, to the urban poor. The housing industry operates above both the capacity and the willingness to pay by the urban poor. This explains why the poor house themselves. Measures that contribute to lowering the average costs of housing production would then permit the poor at the margin of the formal housing markets to jump such frontiers to be served by a supply of low-costs formal finished housing units. In addition to regularization of existing settlements, it is important to plan for low-income housing for the urban poor, population increase in existing slums and squatter settlements and relocation of informal settlements from marginal, private land or from land needed for key infrastructure developments. The success of such schemes depends on communities' involvement in planning, design and implementation and also the scheme should seek to preserve and improve the economic, social and cultural mechanisms and community support structures of the poor.

#### **6.4.10. Increasing Access to Information**

One of the key components of power and wealth creation is access to information and knowledge and the ability to use that information or knowledge for economic or social gain.

Programmes and initiatives that seek to provide information to the poor in easily understood media and forms greatly contribute to their empowerment. A free flow of information also contributes to transparency in decision making. Equipped with such information will enable poor communities to resist projects that are either unnecessary or whose negative impacts would be far greater than their potential benefits.

#### **6.4.11. Land Tenure**

The land tenure regime within the Kumasi Metropolis needs a reform. The main tenural problem is who has the capacity to deal with the land as different clans, families and chiefs are strongly attached to their lands. Whatever forms the tenural arrangements in place there should be a mechanism to protect prospective land users on their land right. This can be done if all those who own and control land register their interest with the Land Registration Division as provided by section- 13 of the Land Title Registration Law 1986 (PNDCL 152).

#### **6.4.11. Increase Funding**

It is recommended that the 20% District Assembly Common Fund for poverty alleviation should be increased to enable Kumasi Metropolitan Assembly to implement programmes with the aim of reducing urban poverty. Kumasi Metropolitan Assembly must explore other economic ways of mobilizing more funds internally to support urban poverty alleviation programmes

## **6.5. SUGGESTION FOR FURTHER RESEARCH**

In order to ensure an improvement in land management practices in the country there is the need for further research to be carried out in the under mentioned areas: the Role of the Land Administration Project (LAP) in Land management in Ghana, the effects of Land Tenure on Land Development in Ghana and improving security of Tenure for the rural poor in Ghana.

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**APPENDIX 1**

## QUESTIONNAIRES

DEPARTMENT OF LAND ECONOMY

COLLEGE OF ARCHITECTURE AND PLANNING

KWAME NKRUMAH OF SCIENCE AND TECHNOLOGY (KNUST) - KUMASI

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COURSE: MPhil. Land Management

**THESIS TITLE:** IMPROVING THE LAND DELIVERY SYSTEM FOR THE  
URBAN POOR-CASE STUDY OF KUMASI

**Interview Guide** (individual key informants)

Name of Interviewer:.....

Date of Interviewer: .....

**A. PERSONAL DATA**

(1) Full Name:.....Age:

Sex: .....Place of Birth: ..... District:.....

Region:.....

(2) Marital Status: (Tick where applicable) ☐ Married ☐ Single

Divorced Separated ☒ Widowed ☐ ☐

Number of children: .....

(3) Are all your children attending school? (Yes/No)

(4) If No, why? .....

(5) Are there any other members of the household? (Yes/No)

(6) If Yes, how many? .....

(7) Educational Level (Tick where applicable) ☐ Primary ☐ J.S.S/Middle ☐

Secondary ☐ Other (Specify)

**B. OCCUPATION**

(1) What work do you do?

- Fishing
- Farming
- Trading
- Others (Specify)

(2) What skills are needed for your work? .....  
.....

(3) How did you learn the skills for this work? .....

- (a) through apprenticeship
- (b) through family training
- (c) through vocational training
- (d) others (Specify)

**C. ORGANIZATION OF WORK**

(1) Do you team up with other persons to do your work?

If yes, indicate number of persons? .....

Indicate relationship with workmates

- ( i ) children
- ( ii ) wives
- ( iii ) husband
- ( iv ) friends
- ( v ) siblings
- ( vi ) others (specify)

(2) Is your work undertaken throughout the year? ..... (3)

If no, give

reasons.....

.....

- (a) Which month(s) are the busiest month(s)? Why? .....
- (b) Which month(s) are the slack period for your work? .....  
.....
- (4) Are there times when you do not go to work at all? .....
- (5) If yes, give reasons .....  
.....
- (6) How much do you earn at the end of the month? .....
- (7) What other source(s) of income do you have? .....

**E. ACCESS TO SERVICE/FACILITIES**

- (1) What services/facilities are provided in your community?
- (a) water
  - (b) roads
  - (c) schools
  - (d) clinic
  - (e) electricity
  - (f) postal services
  - (g) banking services
  - (h) Storage facilities (i.e. silos/coldstores)
  - (i) Others (specify)
- (2) What proportion of your income do you spend on services?
- (a)  $\frac{1}{2}$  (b)  $\frac{1}{3}$  (c)  $\frac{2}{3}$  (d) Others (specify)
- (3) Do you regard access to these services expensive? (Yes/No)



- (4) If yes why? .....
- .....

**F. RESIDENTIAL STATUS**

- (1) Which one of the following household types do you live in?

- (a) compound house (rented type)
- (b) compound house (family type)
- (c) owner occupied house
- (d) self contained rented apartment
- (e) Others (specify)

- (2) What type of building do you live in?

- (i) cement block
- (ii) mud and thatch
- (iii) others (specify)

- (3) Do you have the following facilities in your house?

- ☐ standby pipe-borne water
- ☐ borehole water facility
- ☐ electricity
- ☐ water closet toilet facility
- ☐ pit latrine
- ☐ others (specify)

- (4) How many times do you and your family eat in a day? .....

- (5) What is the staple food of your household? .....
- (6) How much of your income do you spend on food? .....
- (a)  $\frac{1}{2}$  (b)  $\frac{1}{4}$  (c)  $\frac{1}{3}$  (d)  $\frac{2}{3}$  (e)  $\frac{3}{4}$
- (f) Others (Specify)

## APPENDIX 2

### CHIEFS AND ELDERS

#### Land Acquisition and Delivery

1. How do prospective developers acquire land from you and how much do they pay for a plot of land?
2. How long do you expect developers to commence and complete development after acquisition of the land?
3. How often do you re-enter or re-allocate somebody's plot and why?
4. What are the steps you take for the re-entry or re-allocation?
5. Is there any hindrance to allottees of plot to obtain a lease?
6. How long does it take an allottee to obtain a registered lease on the land?
7. Do you screen those you allocate plots to?
8. What criteria do you use if any?
9. Do you use land guards to protect your land? Why?

#### Layout Plans/Surveying

10. Do you make all your allocations based on layout plans? Yes/No.
11. Who prepares the layouts for your stool?
12. What is the average percentage cost per plot?
13. Do you ensure that these layouts are approved by the statutory planning authorities or meet environmental standards? Yes/No.

14. Do you have a way of checking whether developers are conforming to the layout or not or building in line with E.P.A.'s guidelines?
15. Do developers always build in conformity to the layout? Yes/No.
16. Who does the demarcation and survey of your land?
17. What is the average percentage cost of the demarcation and survey per plot?
18. What services do you provide for your area to enhance development?
19. Do you have any chieftaincy or land dispute in your traditional area? Yes/No.

#### Compulsory Acquisition

20. Has government acquired any portion of your land compulsorily for any project? Yes/No.
21. Did the government pay adequate compensation for the land?
22. Has the acquired land been developed or effectively utilized by the government?
23. Have you encroached on any part of the acquired land?
24. What prompted you to encroach on the land?
25. Do you know there are sanctions for encroaching on government land?
26. To what extent has the government's compulsory acquisition created landlessness to the people?

#### General Questions

27. How do you assess the public land sector agencies like the Lands Commission?
28. Do you accept the view that there is widespread corruption in the land market?
29. If yes, who are the culprits and what accounts for this?

### APPENDIX 3

#### THE KUMASI METROPOLITAN ASSEMBLY (PLANNING, ENGINEER'S AND SANITATION DEPARTMENTS)

##### PLANNING AND ENGINEER'S DEPARTMENTS

###### Building Permit

1. What are the procedures that developers need to go through before developing their land?
2. How long does it take for a plan to be approved?
3. In your opinion, are all development plans submitted for approval before commencement of building?
4. If no, what accounts for this and what are the steps being taken to avert this situation?
5. What are the requirements a prospective developer has to fulfil before his plan is approved and permit issued to him? Do you consider environmental issues?
6. How often does the Planning Committee meet to consider development applications?
7. How often do you go round to ensure that all developers have obtained permits?
8. How do you check that those who have building permits are developing in conformity with the permit issued?
9. What is the current situation regarding unauthorized developments in the Metropolis and what accounts for this?
10. What are the sanctions for developing without a building permit?
11. How often do you invoke these sanctions?
12. What has been the hindrance in applying these sanctions?
13. Who are the most guilty of unauthorized developments?



### Layout Plans

14. Who are responsible for the preparation of layout plans in the Metropolis?
15. What goes into the preparation of layouts?
16. Are the layout plans subjected to public scrutiny before approval?
17. What roles do traditional authorities and landowners play in the preparation of layouts?
18. Do landowners and developers comply with the provisions of the layout?
19. What are the sanctions for failing to comply with the layout?
20. To what extent are these sanctions applied?
21. What hinder the application of such sanctions?
22. What steps are being taken to ensure that all perpetrators are brought to book?
23. What problems do you encounter in performing your duties?
24. In your opinion, what can be done to stop unauthorized developments and violation of provisions of planning schemes?
25. Do you share the view that there is widespread corruption in the land market?
26. If yes, who are the culprits and what accounts for this?

### **APPENDIX 4**

#### **COMPUTATION OF SAMPLE SIZE**

Sample Size Formula

$$N = \frac{1 + (n)(n-1)}{1 + (n)(n-1)}$$

Using Confidence Level of 5%

Total No. of Houses = 67,434

$$N = \frac{67,434}{1+67,434(5\%)^2}$$
$$= \frac{67,434}{1+67,434(0.0025)}$$

$$= \frac{67,434}{1+168.59}$$

$$= \frac{67,434}{169.59}$$

$$= 397.63$$

$$= \text{Say } 400$$

